

PATIENT CHOICE INSIGHTSSM

2010 HOSPITAL GUIDE AND FACILITY PRICING CATALOG



YOUR GUIDE TO MAKING WISE CHOICES
ABOUT YOUR CARE. —————>



We all know it's important to choose the right doctors for our medical needs. But rarely do we give much thought to choosing a hospital or other health care facility—which can be one of the most important life decisions we make. While it may not always be possible to pick your hospital, especially in an emergency, if you are having a planned procedure, you often have a variety of choices. With that in mind, we've developed this guide to help you evaluate your options and make choices that are right for you.

In this guide, you'll find information about the tools and resources that are available to help you better understand the cost and quality differences that exist among health care facilities—so you can choose wisely.

It's another way we put you in control of your health care decisions.

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THE FACILITY PRICING CATALOG

Giving you the information you need to better manage your health care dollars

The cost of health care services can vary dramatically. The Facility Pricing Catalog is an innovative listing that allows you to see pricing information for selected services at numerous facilities in the Patient Choice Insights network. It was developed as part of our ongoing effort to create a consumer-friendly marketplace—a place where information about health care costs is straightforward and easy to understand.

Using the Facility Pricing Catalog

The Facility Pricing Catalog is organized by procedure. For each procedure, you'll find a brief description, as well as the codes that apply to that procedure. Procedure codes are used to accurately and uniformly describe health care services and to determine how to pay medical claims. There are various types of procedure codes. This catalog references:

- Current Procedural Terminology or CPT® Codes
- Healthcare Common Procedure Coding System or HCPCS Codes
- Medicare Severity Diagnosis-Related Group or MS-DRG Codes

If you are looking for pricing information regarding a specific procedure, ask your physician to provide the code(s) that will be used to bill for your procedure.

Comparing Prices

In addition to procedure descriptions and codes, the catalog includes provider-specific price estimates for each procedure. You can use this information to compare prices and to help estimate your share of the costs for a particular procedure.

All pricing information is based on contracted rates with Patient Choice Insights. Pricing is color-coded to help you quickly identify the low, medium and high price ranges for each procedure.

There are three sections in this catalog—inpatient/outpatient, laboratory and imaging services. The way the pricing information is calculated and displayed is slightly different for each section. For more details, please refer to the following pages:

Inpatient/Outpatient Services	page 3
Laboratory Services	page 18
Imaging Services	page 21

Estimating Your Costs

By considering the pricing information, the tier assigned for your chosen facility (see the Facility Listing on page 37) and your plan benefits (see your coverage document), you can get a general idea of how much your share of the costs may be.

Let's say you are planning to have a colonoscopy and want to estimate what your share of the costs may be. Below are two examples:

	Facility price listed in the catalog	Tier of the facility selected	Plan benefits for outpatient services	Your estimated share of the cost
Example 1	\$400 - \$500	Tier 1 (\$)	20% coinsurance for facilities in tier 1 (\$)	\$80 - \$100
Example 2	\$1,000 - \$1,390	Tier 2 (\$\$)	30% coinsurance for facilities in tier 2 (\$\$)	\$300 - \$417

Note: Examples assume that a deductible (if applicable) has been met. Your employer sets your plan benefit levels, which may vary from the examples above. Outpatient prices only reflect the facility portion of the service. Most procedures will involve additional fees for physician services such as the surgeon.

INPATIENT AND OUTPATIENT SERVICES

Inpatient services are medical procedures, surgeries or tests that, when performed, require an overnight (or longer) stay in the hospital. Conversely, outpatient services are medical procedures, surgeries or tests that are done the same day and do not require an overnight stay in the hospital.

Questions to Ask

If you are considering having an inpatient or outpatient procedure, it's important to consider your options carefully. Here are some questions you can ask your doctor prior to receiving services:

Why do I need this procedure? Talk to your physician about how this procedure applies to your medical condition. For example, is it expected to relieve pain, improve mobility, reduce symptoms or save your life?

What are the benefits and risks? All procedures have benefits as well as risks. It's important that you understand both so you can determine what is the best for you. Check to see if any information has been published on the expected outcomes of the procedure. Ask if complications are common with the procedure. Find out about potential side effects.

Are there alternatives? Ask your physician if there are other options for obtaining similar results. Sometimes medicines, non-surgical treatments or lifestyle changes can help improve your medical condition. Consider getting a second opinion. Talking to another physician may provide additional treatment advice that can aid in your decision-making.

How much experience does the physician have? You've heard the adage, practice makes perfect. Well, it applies to health care, too. The more experience a physician has performing a procedure, the better they are likely to be. Don't be afraid to talk with your physician about how often they have performed a particular procedure and what the outcomes were on those procedures.

How much does it cost? Costs can vary dramatically by procedure and facility. Sometimes a procedure can be done on an outpatient basis rather than inpatient basis, resulting in less "down time" for you—at a lower cost. Talk to your physician about cost. You can also compare prices for a variety of inpatient and outpatient procedures on the following pages.

About the Pricing Information

Pricing information for inpatient and outpatient services is based on contracted rates for the Patient Choice Insights network and includes facility rates only. Pricing does not include costs that are billed separately, such as physician fees.

Single Rates

We asked network hospitals and other facilities to submit a pricing commitment or "single rate" for each procedure; however, not all facilities did. These single rates give you a more precise estimate of what the facility portion of your procedure will cost. Facilities with single rates are highlighted with a (▶).

Price Ranges

For facilities that did not submit a single rate, we calculated a price range. The range was determined by:

- taking a typical set of previously submitted claims for the facility;
- adjusting for expected changes in 2010 and;
- applying the current Patient Choice Insights contract rates.

Pricing information does not reflect complex cases. Approximately 80 percent of all cases should fall within the price ranges listed.

While network facilities have contract rates in place for the services they provide, only those with a significant number of claims for a particular procedure are included.

Low, Medium and High Price Ranges

To make it easy for you to compare facility prices, low, medium and high price ranges are highlighted for each procedure. These were determined by ranking the facilities by their single rate, if provided, or their median (middle) rate, and then grouping facilities by the natural breaks in the pricing.

These groupings are meant to serve as a general guideline and do not take into account a facility's tier assignment or your specific plan benefits. The chart on page 2 shows how this information can affect your share of the costs.

INPATIENT AND OUTPATIENT SERVICES

Angioplasty - with Stent, Inpatient Service

A procedure, also known as percutaneous transluminal coronary angioplasty (PTCA), in which a catheter-guided balloon is used to open a narrowed coronary artery. Sometimes, a wire-mesh tube that expands to hold the artery open, called a stent, is placed at the narrowed section during the procedure. It is most often used in the treatment of heart attack.

Procedure Code: MS-DRG - 247

Provider	Single Rate	Price Range		
		Low	Median	High
North Memorial Medical Center		\$20,000	\$20,405	\$30,930
Park Nicollet Methodist Hospital		\$20,000	\$20,685	\$26,025
Mercy Hospital - Coon Rapids		\$21,000	\$21,915	\$33,220
Abbott Northwestern Hospital		\$21,915	\$24,740	\$33,220
United Hospital		\$21,915	\$24,740	\$33,220
St. Cloud Hospital		\$21,340	\$26,795	\$34,950
Fairview Southdale Hospital		\$22,670	\$28,520	\$34,370

Appendectomy, Inpatient Service

The surgical removal of the appendix.

Procedure Codes: MS-DRGs - 339, 340, 342, 343

Provider	Single Rate	Price Range		
		Low	Median	High
HealthEast St. John's Hospital		\$6,500	\$6,525	\$10,760
▶ Lakeview Hospital	\$6,700			
North Memorial Medical Center		\$6,690	\$7,060	\$10,480
Abbott Northwestern Hospital		\$7,100	\$7,185	\$9,495
Mercy Hospital - Coon Rapids		\$7,100	\$7,185	\$8,340
United Hospital		\$7,100	\$7,185	\$9,620
Unity Hospital		\$7,100	\$7,185	\$8,890
Fairview Ridges Hospital		\$7,400	\$7,430	\$9,825
St. Cloud Hospital		\$8,335	\$10,415	\$13,920
Children's Hospital - Minneapolis		\$12,150	\$14,110	\$19,040

Arthroscopy - Ankle, Outpatient Service

A type of surgery that uses a small camera (arthroscope) inserted through a small incision to examine or repair ankle problems.

Procedure Codes: CPT Codes - 29891, 29894, 29895, 29897, 29898, 29899

Provider	Single Rate	Price Range		
		Low	Median	High
▶ Landmark Surgery Center	\$1,725			
▶ Woodbury Ambulatory Surgical Center	\$1,725			
University of Minnesota Medical Center - Fairview		\$3,240	\$3,240	\$3,240

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted facility rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. Pricing does not include costs that are billed separately such as physician fees. For more information about how these prices were calculated, see page 3.

INPATIENT AND OUTPATIENT SERVICES

Arthroscopy - Knee, Outpatient Service

A type of surgery that uses a small camera (arthroscope) inserted through a small incision to examine or repair knee problems.

Procedure Codes: CPT Codes - 29870, 29873, 29874, 29875, 29876, 29877, 29879, 29880, 29881, 29882, 29884, 29885, 29886, 29887, 29888, 29889

Provider	Single Rate	Price Range		
		Low	Median	High
▶ WestHealth, Inc - Surgery Center	\$1,603			
TRIA Orthopaedic Center ASC, LLC		\$1,600	\$1,655	\$2,765
▶ Landmark Surgery Center	\$1,725			
▶ Woodbury Ambulatory Surgical Center	\$1,725			
New River Medical Center		\$1,800	\$1,890	\$3,160
Lakewalk Surgery Center		\$2,225	\$2,225	\$2,225
North Memorial Ambulatory Surgery Center at Maple Grove, LLC		\$2,300	\$2,320	\$3,875
Orthopaedic Institute Surgery Center		\$2,500	\$2,530	\$5,100
North Memorial Medical Center		\$2,800	\$2,830	\$4,730
▶ Fairview Lakes Medical Center	\$3,134			
▶ Fairview Maple Grove Surgery Center, LLC	\$3,134			
▶ Fairview Northland Medical Center	\$3,134			
▶ Fairview Ridges Hospital	\$3,134			
▶ Fairview Southdale Hospital	\$3,134			
▶ University of Minnesota Medical Center - Fairview	\$3,134			
MeritCare Hospital		\$3,200	\$3,295	\$5,505
Park Nicollet Methodist Hospital		\$3,400	\$3,445	\$5,760
Abbott Northwestern Hospital		\$3,600	\$3,610	\$6,040
Buffalo Hospital		\$3,600	\$3,610	\$6,040
Mercy Hospital - Coon Rapids		\$3,600	\$3,610	\$6,040
St. Francis Regional Medical Center		\$3,600	\$3,610	\$6,040

Arthroscopy - Knee (continued)

Provider	Single Rate	Price Range		
		Low	Median	High
United Hospital		\$3,600	\$3,610	\$6,040
Unity Hospital		\$3,610	\$3,610	\$3,610
Woodwinds Health Campus		\$4,100	\$4,150	\$6,940
Hutchinson Community Hospital		\$4,070	\$4,780	\$9,345
St. Cloud Outpatient Surgery, Ltd		\$2,705	\$5,020	\$6,335
Ridgeview Medical Center		\$4,940	\$5,065	\$6,605
Regina Medical Center		\$4,660	\$5,735	\$6,385
St. Cloud Hospital		\$5,145	\$6,225	\$7,485
High Pointe Surgery Center		\$3,940	\$6,495	\$10,055
Centennial Lakes Surgery Center		\$3,215	\$6,860	\$7,025

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted facility rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. Pricing does not include costs that are billed separately such as physician fees. For more information about how these prices were calculated, see page 3.

INPATIENT AND OUTPATIENT SERVICES

Arthroscopy - Shoulder, Outpatient Service

A type of surgery that uses a small camera (arthroscope) inserted through a small incision to examine or repair the tissue inside or around the shoulder joint.

Procedure Codes: CPT Codes - 29805 - 29807, 29819 - 29827

Provider	Single Rate	Price Range		
		Low	Median	High
▶ Landmark Surgery Center	\$2,750			
▶ Woodbury Ambulatory Surgical Center	\$2,750			
TRIA Orthopaedic Center ASC, LLC		\$1,655	\$2,765	\$2,765
▶ Fairview Lakes Medical Center	\$3,134			
▶ Fairview Maple Grove Surgery Center, LLC	\$3,134			
▶ Fairview Northland Medical Center	\$3,134			
▶ Fairview Ridges Hospital	\$3,134			
▶ Fairview Southdale Hospital	\$3,134			
▶ University of Minnesota Medical Center - Fairview	\$3,134			
Lakewalk Surgery Center		\$2,225	\$3,720	\$4,275
North Memorial Ambulatory Surgery Center at Maple Grove, LLC		\$2,320	\$3,875	\$4,460
MeritCare Hospital		\$3,295	\$5,505	\$6,335
Park Nicollet Methodist Hospital		\$3,445	\$5,760	\$6,625
Abbott Northwestern Hospital		\$6,000	\$6,040	\$6,945
Mercy Hospital - Coon Rapids		\$3,610	\$6,040	\$6,945
Ridgeview Medical Center		\$6,120	\$7,105	\$8,675
Centennial Lakes Surgery Center		\$7,115	\$7,355	\$10,580
Orthopaedic Institute Surgery Center		\$5,830	\$9,180	\$13,125
St. Cloud Outpatient Surgery, Ltd		\$7,635	\$11,290	\$18,430
Northfield City Hospital		\$9,210	\$12,040	\$18,055
High Pointe Surgery Center		\$9,715	\$12,160	\$15,225

Cardiac Catheterization, Outpatient Service

Cardiac catheterization can be used to check blood flow in the coronary arteries, blood flow and pressure in the heart chambers, and to check for defects in the heart valves and muscles.

Procedure Codes: CPT Codes - 93501, 93508, 93510, 93524, 93526, 93527, 93530, 93531, 93533

Provider	Single Rate	Price Range		
		Low	Median	High
HealthPartners Same Day Surgery Center		\$2,580	\$2,935	\$4,715
North Memorial Medical Center		\$3,610	\$3,800	\$4,180
Fairview Southdale Hospital		\$4,140	\$4,355	\$4,790
University of Minnesota Medical Center - Fairview		\$4,140	\$4,355	\$4,790
Park Nicollet Methodist Hospital		\$4,400	\$4,630	\$5,095
Abbott Northwestern Hospital		\$4,610	\$4,855	\$5,340
Mercy Hospital - Coon Rapids		\$4,610	\$4,855	\$5,340
United Hospital		\$4,610	\$4,855	\$5,340
HealthEast St. Joseph's Hospital		\$5,300	\$5,580	\$6,135
St. Cloud Hospital		\$4,965	\$6,695	\$8,270

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.

Price range relative to other facilities:

Lower	Medium	Higher
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INPATIENT AND OUTPATIENT SERVICES

Carpal Tunnel Surgery, Outpatient Service

Surgery to relieve pain and/or muscle weakness due to a pinched nerve in the wrist.

Procedure Code: CPT Code - 64721

Provider	Single Rate	Price Range		
		Low	Median	High
TRIA Orthopaedic Center ASC, LLC		\$1,035	\$1,035	\$1,035
Woodbury Ambulatory Surgical Center		\$1,105	\$1,105	\$1,105
Landmark Surgery Center		\$1,205	\$1,205	\$1,205
Ridgeview Medical Center		\$1,630	\$1,700	\$2,700
St. Cloud Outpatient Surgery, Ltd		\$1,485	\$1,725	\$1,815
Centennial Lakes Surgery Center		\$1,730	\$1,745	\$2,620
MeritCare Hospital		\$1,960	\$2,060	\$2,270
Abbott Northwestern Hospital		\$2,150	\$2,260	\$2,485
Mercy Hospital - Coon Rapids		\$2,150	\$2,260	\$2,485
St. Cloud Hospital		\$2,805	\$3,100	\$3,780

Cellulitis, Inpatient Service

Cellulitis is a spreading inflammation of the skin, typically caused by bacterial infection. It commonly occurs on the legs or face.

Procedure Code: MS-DRG - 603

Provider	Single Rate	Price Range		
		Low	Median	High
United Hospital		\$3,105	\$4,585	\$7,545
Mercy Hospital - Coon Rapids		\$3,105	\$5,325	\$7,545
Abbott Northwestern Hospital		\$4,585	\$6,065	\$11,980
Children's Hospital - Minneapolis		\$7,755	\$7,755	\$10,260

► Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.

Price range relative to other facilities:

Lower	Medium	Higher
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INPATIENT AND OUTPATIENT SERVICES

Colonoscopy, Outpatient Service

A colonoscopy allows doctors to see the inside of the colon to help diagnose, monitor and treat diseases and conditions affecting the colorectal area. Procedure may include removal of lesions, tumors and/or polyps.

Procedure Codes: CPT Codes - 44388, 44392, 44394, 45355, 45378, 45380 - 45386, 45392

HCPCS Codes - G0120, G0121

Provider	Single Rate	Price Range		
		Low	Median	High
Innovis Health Day Surgery - Wahpeton		\$400	\$450	\$500
Memorial Medical Center		\$510	\$510	\$510
East Metro Endoscopy Center, LLC		\$455	\$515	\$600
MNGI Endoscopy ASC, Inc		\$455	\$515	\$600
Mercy Hospital - Moose Lake		\$520	\$520	\$520
Aspen Digestive Health Center		\$525	\$525	\$525
Hayward Area Memorial Hospital		\$525	\$525	\$525
Spooner Health System		\$525	\$525	\$525
Virginia Regional Medical Center		\$525	\$525	\$525
Riverside Endoscopy Center		\$570	\$570	\$570
WestHealth, Inc - Surgery Center		\$570	\$570	\$570
New River Medical Center		\$580	\$580	\$580
Lakewalk Surgery Center		\$685	\$685	\$685
Pavilion Surgery Center		\$685	\$685	\$685
North Memorial Endoscopy Center at Maple Grove, LLC		\$710	\$710	\$710
▶ Lakeview Hospital	\$785			
▶ Abbott Northwestern Hospital	\$800			
▶ Buffalo Hospital	\$800			
▶ Cambridge Medical Center	\$800			
▶ Mercy Hospital - Coon Rapids	\$800			
▶ New Ulm Medical Center	\$800			
▶ Owatonna Hospital	\$800			
▶ River Falls Area Hospital	\$800			
▶ St. Francis Regional Medical Center	\$800			
▶ United Hospital	\$800			
▶ Unity Hospital	\$800			
HealthPartners Same Day Surgery Center		\$710	\$850	\$1,655
North Memorial Medical Center		\$870	\$870	\$870
Fairview Red Wing Medical Center		\$945	\$945	\$945

Colonoscopy (continued)

Provider	Single Rate	Price Range		
		Low	Median	High
▶ Fairview Lakes Medical Center	\$964			
▶ Fairview Maple Grove Surgery Center, LLC	\$964			
▶ Fairview Northland Medical Center	\$964			
▶ Fairview Ridges Hospital	\$964			
▶ Fairview Southdale Hospital	\$964			
▶ University of Minnesota Medical Center - Fairview	\$964			
MeritCare Hospital		\$1,010	\$1,010	\$1,010
Woodbury Ambulatory Surgical Center		\$990	\$1,030	\$1,040
Park Nicollet Methodist Hospital		\$935	\$1,060	\$1,060
St. Cloud Outpatient Surgery, Ltd		\$1,000	\$1,060	\$1,390
MeritCare Thief River Falls Southeast Surgery Center		\$1,045	\$1,095	\$2,185
Baldwin Area Medical Center		\$1,005	\$1,120	\$1,245
Stevens Community Medical Center		\$970	\$1,130	\$1,595
Chippewa County Montevideo Hospital		\$925	\$1,150	\$1,735
Ridgeview Medical Center		\$1,170	\$1,200	\$1,645
Queen of Peace Hospital		\$1,050	\$1,225	\$1,825
District One Hospital		\$1,260	\$1,335	\$1,555
Regina Medical Center		\$1,065	\$1,335	\$1,565
Northfield City Hospital		\$1,245	\$1,435	\$2,225
Paynesville Area Hospital		\$1,395	\$1,485	\$2,360
Hutchinson Community Hospital		\$1,450	\$1,500	\$1,610
St. Cloud Hospital		\$1,075	\$1,510	\$2,005
Hudson Hospital		\$1,465	\$1,540	\$1,655
Melrose Area Hospital		\$1,310	\$1,680	\$2,215
ELEAH Medical Center		\$1,650	\$1,735	\$2,015
Hennepin County Medical Center		\$1,415	\$1,755	\$2,245
Westfields Hospital		\$1,685	\$1,765	\$1,825
St. Croix Regional Medical Center		\$1,800	\$1,895	\$2,120
St. Luke's Outpatient Surgery Center		\$1,365	\$1,925	\$2,645
Meeker County Memorial Hospital		\$1,970	\$2,220	\$2,765
Glencoe Regional Health Services		\$2,045	\$2,225	\$2,920
Rice Memorial Hospital		\$2,400	\$2,880	\$3,265
Redwood Area Hospital		\$2,625	\$3,005	\$3,400

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.

Price range relative to other facilities:

Lower	Medium	Higher
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INPATIENT AND OUTPATIENT SERVICES

Ear Tubes, Outpatient Service

A procedure to place drainage tube(s) in the eardrum(s).

Procedure Codes: CPT Codes - 69420, 69424, 69433, 69436

Provider	Single Rate	Price Range		
		Low	Median	High
St. Cloud Outpatient Surgery, Ltd		\$950	\$985	\$2,580
▶ Children's Minnetonka	\$1,000			
▶ Children's Hospital - Minneapolis	\$1,100			
▶ Children's Hospital - St. Paul	\$1,100			
▶ Lakeview Hospital	\$1,200			
Midwest Surgery Center		\$1,235	\$1,250	\$2,055
▶ Fairview Lakes Medical Center	\$1,260			
▶ Fairview Maple Grove Surgery Center, LLC	\$1,260			
▶ Fairview Northland Medical Center	\$1,260			
▶ Fairview Ridges Hospital	\$1,260			
▶ Fairview Southdale Hospital	\$1,260			
▶ University of Minnesota Medical Center - Fairview	\$1,260			
Pavilion Surgery Center		\$1,300	\$1,300	\$1,300
North Memorial Medical Center		\$1,650	\$1,650	\$1,650
Hutchinson Community Hospital		\$2,190	\$2,775	\$2,825

Gallbladder Removal, Inpatient Service

The surgical removal of the gallbladder.

Procedure Codes: MS-DRGs - 412, 413, 415, 416, 418, 419

Provider	Single Rate	Price Range		
		Low	Median	High
United Hospital		\$9,185	\$11,640	\$20,335
Mercy Hospital - Coon Rapids		\$9,185	\$11,875	\$17,355
Abbott Northwestern Hospital		\$9,185	\$14,475	\$20,335

Gallbladder Removal - Laparoscopic, Outpatient Service

A procedure to remove the gallbladder and gallstones through several small incisions in the abdomen. Procedure is also referred to as a cholecystectomy.

Procedure Codes: CPT Codes - 47562, 47563

Provider	Single Rate	Price Range		
		Low	Median	High
▶ Lakeview Hospital	\$4,025			
North Memorial Medical Center		\$4,400	\$4,455	\$5,125
Fairview Northland Medical Center		\$5,050	\$5,105	\$5,875
Fairview Ridges Hospital		\$5,050	\$5,105	\$5,875
Fairview Southdale Hospital		\$5,050	\$5,105	\$5,875
University of Minnesota Medical Center - Fairview		\$5,050	\$5,105	\$5,875
Park Nicollet Methodist Hospital		\$5,400	\$5,430	\$6,245
Abbott Northwestern Hospital		\$5,650	\$5,690	\$6,545
Mercy Hospital - Coon Rapids		\$5,650	\$5,690	\$6,545
St. Francis Regional Medical Center		\$5,650	\$5,690	\$6,545
United Hospital		\$5,650	\$5,690	\$6,545
Unity Hospital		\$5,650	\$5,690	\$6,545
Hutchinson Community Hospital		\$6,150	\$6,705	\$7,785
Ridgeview Medical Center		\$6,350	\$7,315	\$8,460
St. Cloud Hospital		\$8,425	\$8,935	\$9,655

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted facility rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. Pricing does not include costs that are billed separately such as physician fees. For more information about how these prices were calculated, see page 3.

INPATIENT AND OUTPATIENT SERVICES

Hernia Repair, Inpatient Service

A procedure to repair a hernia, which occurs when the tissue from inside the abdomen bulges out through a weak spot in the muscle of the abdominal wall.

Procedure Codes: MS-DRGs - 351, 352, 354, 355

Provider	Single Rate	Price Range		
		Low	Median	High
▶ Lakeview Hospital	\$7,000			
Abbott Northwestern Hospital		\$6,390	\$8,115	\$18,240
▶ Fairview Lakes Medical Center	\$8,656			
▶ Fairview Northland Medical Center	\$8,656			
▶ Fairview Ridges Hospital	\$8,656			
▶ Fairview Southdale Hospital	\$8,656			
▶ University of Minnesota Medical Center - Fairview	\$8,656			

Hernia Repair, Inguinal, Outpatient Service

A procedure to repair an inguinal hernia, which occurs when a small portion of the bowel bulges out through the inguinal canal—a passage or opening through the muscles of the abdominal wall—into the groin.

Procedure Codes: CPT Codes - 49491, 49495, 49496, 49500, 49501, 49505, 49507, 49520, 49521, 49525, 49650, 49651

Provider	Single Rate	Price Range		
		Low	Median	High
▶ Children's Minnetonka	\$2,100			
▶ Children's Hospital - Minneapolis	\$2,600			
▶ Children's Hospital - St. Paul	\$2,600			
▶ Lakeview Hospital	\$2,650			
▶ Fairview Lakes Medical Center	\$2,897			
▶ Fairview Maple Grove Surgery Center, LLC	\$2,897			
▶ Fairview Northland Medical Center	\$2,897			
▶ Fairview Ridges Hospital	\$2,897			
▶ Fairview Southdale Hospital	\$2,897			
▶ University of Minnesota Medical Center - Fairview	\$2,897			
North Memorial Medical Center		\$3,000	\$3,045	\$4,455
MeritCare Hospital		\$3,500	\$3,545	\$5,190
North Memorial Ambulatory Surgery Center at Maple Grove, LLC		\$2,495	\$3,655	\$3,675
Park Nicollet Methodist Hospital		\$3,710	\$3,710	\$3,710
Mercy Hospital - Coon Rapids		\$3,885	\$3,885	\$3,885
St. Francis Regional Medical Center		\$3,885	\$3,885	\$3,885
United Hospital		\$3,885	\$3,885	\$3,885
Unity Hospital		\$3,885	\$3,885	\$3,885
St. Cloud Outpatient Surgery, Ltd		\$3,795	\$4,060	\$7,435
Ridgeview Medical Center		\$4,020	\$4,290	\$5,730
Abbott Northwestern Hospital		\$3,885	\$4,790	\$5,690
Hutchinson Community Hospital		\$4,695	\$5,145	\$6,810

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted facility rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. Pricing does not include costs that are billed separately such as physician fees. For more information about how these prices were calculated, see page 3.

INPATIENT AND OUTPATIENT SERVICES

Hip or Knee Replacement, Inpatient Service

A procedure to replace worn or damaged joint(s) with artificial parts.

Procedure Codes: MS-DRGs - 462, 467, 468, 470

Provider	Single Rate	Price Range		
		Low	Median	High
▶ Lakeview Hospital	\$15,500			
Ridgeview Medical Center		\$16,895	\$16,895	\$16,895
MeritCare Hospital		\$18,500	\$18,545	\$20,175
HealthEast St. Joseph's Hospital		\$18,700	\$18,720	\$20,360
Woodwinds Health Campus		\$17,075	\$18,720	\$20,360
North Memorial Medical Center		\$19,185	\$19,185	\$19,185
Park Nicollet Methodist Hospital		\$19,200	\$19,455	\$21,160
St. Francis Regional Medical Center		\$18,795	\$19,635	\$20,605
▶ Fairview Lakes Medical Center	\$20,159			
▶ Fairview Northland Medical Center	\$20,159			
▶ Fairview Ridges Hospital	\$20,159			
▶ Fairview Southdale Hospital	\$20,159			
▶ University of Minnesota Medical Center - Fairview	\$20,159			
Abbott Northwestern Hospital		\$18,795	\$20,605	\$22,415
Mercy Hospital - Coon Rapids		\$18,795	\$20,605	\$22,415
United Hospital		\$20,550	\$20,605	\$22,415
Unity Hospital		\$20,550	\$20,605	\$22,415
St. Luke's Hospital		\$24,850	\$28,805	\$35,455
St. Cloud Hospital		\$30,165	\$35,555	\$53,560

Hysterectomy, Inpatient Service

A procedure to remove a woman's uterus.

Procedure Code: MS-DRG - 743

Provider	Single Rate	Price Range		
		Low	Median	High
▶ Fairview Lakes Medical Center	\$8,301			
▶ Fairview Northland Medical Center	\$8,301			
▶ Fairview Ridges Hospital	\$8,301			
▶ Fairview Southdale Hospital	\$8,301			
▶ University of Minnesota Medical Center - Fairview	\$8,301			
▶ Abbott Northwestern Hospital	\$8,450			
▶ Buffalo Hospital	\$8,450			
▶ Cambridge Medical Center	\$8,450			
▶ Mercy Hospital - Coon Rapids	\$8,450			
▶ New Ulm Medical Center	\$8,450			
▶ Owatonna Hospital	\$8,450			
▶ River Falls Area Hospital	\$8,450			
▶ St. Francis Regional Medical Center	\$8,450			
▶ United Hospital	\$8,450			
▶ Unity Hospital	\$8,450			
Park Nicollet Methodist Hospital		\$9,600	\$9,615	\$10,730
HealthEast St. John's Hospital		\$9,250	\$10,325	\$10,350
North Memorial Medical Center		\$9,485	\$10,585	\$11,685
St. Cloud Hospital		\$9,110	\$11,845	\$16,225

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted facility rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. Pricing does not include costs that are billed separately such as physician fees. For more information about how these prices were calculated, see page 3.

INPATIENT AND OUTPATIENT SERVICES

Kidney Stone Fragmenting, Outpatient Service

A procedure to break kidney stones into small pieces so they can more easily pass through the urinary tract and from the body. Kidney stones form when salts and minerals in the urine stick together.

Procedure Code: CPT Code - 50590

Provider	Single Rate	Price Range		
		Low	Median	High
North Memorial Medical Center		\$4,000	\$4,080	\$4,690
Fairview Southdale Hospital		\$4,440	\$4,675	\$5,375
University of Minnesota Medical Center - Fairview		\$4,440	\$4,675	\$5,375
Park Nicollet Methodist Hospital		\$4,950	\$4,970	\$5,715
Abbott Northwestern Hospital		\$5,200	\$5,210	\$5,990
Mercy Hospital - Coon Rapids		\$5,200	\$5,210	\$5,990
St. Cloud Hospital		\$9,395	\$10,130	\$13,390

Maternity, Cesarean Section (C-section), Inpatient Service

Delivery of a baby through an incision in the mother's abdomen and uterus.

The facility cost information below does not include fees associated with newborn services. See page 14 for more information.

Procedure Code: MS-DRG - 766

Provider	Single Rate	Price Range		
		Low	Median	High
New River Medical Center		\$8,405	\$8,405	\$9,100
▶ Lakeview Hospital	\$8,800			
▶ Fairview Lakes Medical Center	\$9,020			
▶ Fairview Northland Medical Center	\$9,020			
▶ Fairview Ridges Hospital	\$9,020			
▶ Fairview Southdale Hospital	\$9,020			
▶ University of Minnesota Medical Center - Fairview	\$9,020			
St. Cloud Hospital		\$7,605	\$9,200	\$10,615
▶ North Memorial Medical Center	\$9,345			
▶ Abbott Northwestern Hospital	\$9,650			
▶ Buffalo Hospital	\$9,650			
▶ Cambridge Medical Center	\$9,650			
▶ Mercy Hospital - Coon Rapids	\$9,650			
▶ New Ulm Medical Center	\$9,650			
▶ Owatonna Hospital	\$9,650			
▶ River Falls Area Hospital	\$9,650			
▶ St. Francis Regional Medical Center	\$9,650			
▶ United Hospital	\$9,650			
▶ Unity Hospital	\$9,650			
MeritCare Hospital		\$11,345	\$12,370	\$13,390
HealthEast St. John's Hospital		\$12,450	\$12,485	\$13,515
Woodwinds Health Campus		\$12,485	\$12,485	\$13,515
Park Nicollet Methodist Hospital		\$11,900	\$12,975	\$14,045

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted facility rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. Pricing does not include costs that are billed separately such as physician fees. For more information about how these prices were calculated, see page 3.

INPATIENT AND OUTPATIENT SERVICES

Maternity, Vaginal Delivery, Inpatient Service

Delivery of a baby through the mother's vaginal canal.

The facility cost information below does not include fees associated with newborn services. See page 14 for more information.

Procedure Codes: MS-DRGs - 767, 775

Provider	Single Rate	Price Range		
		Low	Median	High
Innovis Health, LLC		\$2,500	\$2,535	\$3,035
New River Medical Center		\$2,655	\$3,300	\$3,950
▶ Lakeview Hospital	\$3,900			
Regina Medical Center		\$4,000	\$4,065	\$4,865
St. Croix Regional Medical Center		\$3,000	\$4,230	\$4,995
Ridgeview Medical Center		\$4,400	\$4,425	\$5,295
▶ Abbott Northwestern Hospital	\$4,550			
▶ Buffalo Hospital	\$4,550			
▶ Cambridge Medical Center	\$4,550			
▶ Mercy Hospital - Coon Rapids	\$4,550			
▶ New Ulm Medical Center	\$4,550			
▶ Owatonna Hospital	\$4,550			
▶ River Falls Area Hospital	\$4,550			
▶ St. Francis Regional Medical Center	\$4,550			
▶ United Hospital	\$4,550			
▶ Unity Hospital	\$4,550			
Hutchinson Community Hospital		\$4,225	\$4,670	\$6,310
Regions Hospital		\$3,305	\$4,745	\$6,210
MeritCare Hospital		\$4,800	\$4,855	\$5,810
HealthEast St. John's Hospital		\$3,940	\$4,905	\$5,865
HealthEast St. Joseph's Hospital		\$3,940	\$4,905	\$5,865
Woodwinds Health Campus		\$4,850	\$4,905	\$5,865
▶ North Memorial Medical Center	\$4,950			
Park Nicollet Methodist Hospital		\$4,095	\$5,095	\$6,095
▶ Fairview Lakes Medical Center	\$5,218			

Maternity, Vaginal Delivery (continued)

Provider	Single Rate	Price Range		
		Low	Median	High
▶ Fairview Northland Medical Center	\$5,218			
▶ Fairview Ridges Hospital	\$5,218			
▶ Fairview Southdale Hospital	\$5,218			
▶ University of Minnesota Medical Center - Fairview	\$5,218			
Hennepin County Medical Center		\$4,200	\$5,225	\$6,250
Hudson Hospital		\$4,405	\$5,435	\$6,775
St. Cloud Hospital		\$4,585	\$5,600	\$6,295
Rice Memorial Hospital		\$4,900	\$5,825	\$6,900
St. Luke's Hospital		\$5,090	\$6,405	\$8,195
Northfield City Hospital		\$4,405	\$6,845	\$8,535

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted facility rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. Pricing does not include costs that are billed separately such as physician fees. For more information about how these prices were calculated, see page 3.

INPATIENT AND OUTPATIENT SERVICES

Newborn Services, Inpatient Service

The facility fee associated with the hospital stay of a healthy newborn baby.

Procedure Code: MS-DRG - 795

Provider	Single Rate	Price Range		
		Low	Median	High
Innovis Health, LLC		\$600	\$665	\$835
New River Medical Center		\$640	\$865	\$1,085
▶ Lakeview Hospital	\$1,025			
Regina Medical Center		\$1,000	\$1,065	\$1,340
Ridgeview Medical Center		\$1,150	\$1,160	\$1,455
▶ Abbott Northwestern Hospital	\$1,200			
▶ Buffalo Hospital	\$1,200			
▶ Cambridge Medical Center	\$1,200			
▶ Mercy Hospital - Coon Rapids	\$1,200			
▶ New Ulm Medical Center	\$1,200			
▶ Owatonna Hospital	\$1,200			
▶ River Falls Area Hospital	\$1,200			
▶ St. Francis Regional Medical Center	\$1,200			
▶ United Hospital	\$1,200			
▶ Unity Hospital	\$1,200			
MeritCare Hospital		\$1,250	\$1,270	\$1,600
HealthEast St. John's Hospital		\$955	\$1,285	\$1,615
HealthEast St. Joseph's Hospital		\$955	\$1,285	\$1,300
Woodwinds Health Campus		\$955	\$1,285	\$1,615
Hudson Hospital		\$1,000	\$1,295	\$1,685
Park Nicollet Methodist Hospital		\$990	\$1,335	\$1,680
St. Cloud Hospital		\$990	\$1,370	\$1,760
Fairview Lakes Medical Center		\$1,085	\$1,460	\$1,840
Fairview Northland Medical Center		\$1,085	\$1,460	\$1,840
Fairview Ridges Hospital		\$1,450	\$1,460	\$1,840
Fairview Southdale Hospital		\$1,085	\$1,460	\$1,840
University of Minnesota Medical Center - Fairview		\$1,085	\$1,460	\$1,840

Newborn Services (continued)

Provider	Single Rate	Price Range		
		Low	Median	High
Regions Hospital		\$1,335	\$1,600	\$2,590
St. Luke's Hospital		\$1,050	\$1,605	\$1,975
Northfield City Hospital		\$1,445	\$1,750	\$2,165
Hutchinson Community Hospital		\$1,650	\$1,815	\$3,105
▶ North Memorial Medical Center	\$1,980			
Rice Memorial Hospital		\$2,135	\$2,285	\$3,050

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted facility rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. Pricing does not include costs that are billed separately such as physician fees. For more information about how these prices were calculated, see page 3.

INPATIENT AND OUTPATIENT SERVICES

Spinal Fusion, Inpatient Service

A surgical technique used to combine two or more vertebrae, also known as spondylosyndesis. This procedure is used primarily to eliminate the pain caused by abnormal motion of specific vertebrae by immobilizing them.

Procedure Codes: MS-DRGs - 460, 472, 473

Provider	Single Rate	Price Range		
		Low	Median	High
Lakeview Hospital		\$11,150	\$15,020	\$19,195
North Memorial Medical Center		\$14,030	\$17,750	\$36,465
Abbott Northwestern Hospital		\$15,065	\$19,065	\$30,345
Mercy Hospital - Coon Rapids		\$15,065	\$19,065	\$30,345
HealthEast St. John's Hospital		\$13,685	\$19,555	\$31,570
Fairview Southdale Hospital		\$15,585	\$19,600	\$35,955
University of Minnesota Medical Center - Fairview		\$15,585	\$22,275	\$35,955
St. Cloud Hospital		\$20,880	\$26,600	\$59,510

Tonsil and/or Adenoid Removal, Outpatient Service

A surgery to take out tonsils (tonsillectomy), adenoids (adenoidectomy) or both (adenotonsillectomy).

Procedure Codes: CPT Codes - 42820, 42821, 42825, 42826, 42830, 42831, 42835, 42836

Provider	Single Rate	Price Range		
		Low	Median	High
Midwest Surgery Center		\$1,025	\$1,170	\$2,275
▶ Children's Minnetonka	\$1,250			
Pavilion Surgery Center		\$1,800	\$1,860	\$2,140
▶ Children's Hospital - Minneapolis	\$1,875			
▶ Children's Hospital - St. Paul	\$1,875			
▶ Lakeview Hospital	\$1,975			
▶ Abbott Northwestern Hospital	\$2,100			
▶ Buffalo Hospital	\$2,100			

Tonsil and/or Adenoid Removal (continued)

Provider	Single Rate	Price Range		
		Low	Median	High
▶ Cambridge Medical Center	\$2,100			
▶ Mercy Hospital - Coon Rapids	\$2,100			
▶ New Ulm Medical Center	\$2,100			
▶ Owatonna Hospital	\$2,100			
▶ River Falls Area Hospital	\$2,100			
▶ St. Francis Regional Medical Center	\$2,100			
▶ United Hospital	\$2,100			
▶ Unity Hospital	\$2,100			
▶ Fairview Lakes Medical Center	\$2,129			
▶ Fairview Maple Grove Surgery Center, LLC	\$2,129			
▶ Fairview Northland Medical Center	\$2,129			
▶ Fairview Ridges Hospital	\$2,129			
▶ Fairview Southdale Hospital	\$2,129			
▶ University of Minnesota Medical Center - Fairview	\$2,129			
North Memorial Medical Center		\$2,350	\$2,365	\$2,720
St. Cloud Outpatient Surgery, Ltd		\$2,210	\$2,540	\$3,190
MeritCare Hospital		\$2,700	\$2,755	\$3,170
Park Nicollet Methodist Hospital		\$2,850	\$2,885	\$3,315

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted facility rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. Pricing does not include costs that are billed separately such as physician fees. For more information about how these prices were calculated, see page 3.

INPATIENT AND OUTPATIENT SERVICES

Upper Endoscopy, Outpatient Service

An upper endoscopy, often referred to as an upper gastrointestinal (GI) endoscopy or esophagogastroduodenoscopy (EGD), allows the doctor to examine the lining of the gastrointestinal tract, including the esophagus, stomach and duodenum (the first part of the small intestine) using a flexible scope.

Procedure Codes: CPT Codes - 43234 - 43239, 91110

Provider	Single Rate	Price Range		
		Low	Median	High
Innovis Health Day Surgery - Wahpeton		\$425	\$435	\$480
East Metro Endoscopy Center, LLC		\$475	\$495	\$545
MNGI Endoscopy ASC, Inc		\$475	\$495	\$545
Aspen Digestive Health Center		\$500	\$505	\$555
Riverside Endoscopy Center		\$525	\$550	\$605
WestHealth, Inc - Surgery Center		\$525	\$550	\$605
New River Medical Center		\$550	\$560	\$615
North Memorial Endoscopy Center at Maple Grove, LLC		\$675	\$685	\$755
▶ Lakeview Hospital	\$750			
HealthPartners Same Day Surgery Center		\$710	\$820	\$1,605
North Memorial Medical Center		\$825	\$835	\$920
▶ Fairview Lakes Medical Center	\$887			
▶ Fairview Maple Grove Surgery Center, LLC	\$887			
▶ Fairview Northland Medical Center	\$887			
▶ Fairview Ridges Hospital	\$887			
▶ Fairview Southdale Hospital	\$887			
▶ University of Minnesota Medical Center - Fairview	\$887			
Fairview Red Wing Medical Center		\$900	\$910	\$1,045
St. Cloud Outpatient Surgery, Ltd		\$900	\$920	\$1,980
MeritCare Hospital		\$950	\$975	\$1,120

Upper Endoscopy (continued)

Provider	Single Rate	Price Range		
		Low	Median	High
Park Nicollet Methodist Hospital		\$1,000	\$1,020	\$1,175
Abbott Northwestern Hospital		\$1,050	\$1,070	\$1,230
Buffalo Hospital		\$1,050	\$1,070	\$1,230
Cambridge Medical Center		\$1,050	\$1,070	\$1,230
Mercy Hospital - Coon Rapids		\$1,050	\$1,070	\$1,230
New Ulm Medical Center		\$1,050	\$1,070	\$1,230
St. Francis Regional Medical Center		\$1,050	\$1,070	\$1,230
United Hospital		\$1,050	\$1,070	\$1,230
Unity Hospital		\$1,050	\$1,070	\$1,230
Baldwin Area Medical Center		\$1,120	\$1,160	\$1,990
Children's Minnetonka		\$635	\$1,245	\$1,590
Westfields Hospital		\$1,170	\$1,295	\$2,710
Ridgeview Medical Center		\$1,190	\$1,310	\$2,370
Hutchinson Community Hospital		\$1,310	\$1,510	\$2,055
St. Cloud Hospital		\$1,270	\$1,530	\$2,260
ELEAH Medical Center		\$1,585	\$1,670	\$2,655
Hennepin County Medical Center		\$1,235	\$1,705	\$2,225
St. Luke's Outpatient Surgery Center		\$1,575	\$1,820	\$3,535
Meeker County Memorial Hospital		\$1,770	\$2,010	\$3,770
Glencoe Regional Health Services		\$1,760	\$2,760	\$3,430
Children's Hospital - St. Paul		\$3,060	\$3,570	\$4,430
Children's Hospital - Minneapolis		\$3,725	\$4,590	\$5,970

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted facility rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. Pricing does not include costs that are billed separately such as physician fees. For more information about how these prices were calculated, see page 3.

INPATIENT AND OUTPATIENT SERVICES

Weight-Loss Surgery, for Obesity, Inpatient Service

A surgery or procedure, such as bariatric surgery, gastric banding or gastric bypass surgery, that assists with weight loss by limiting the amount of food a person can take in.

Procedure Codes: MS-DRGs - 620, 621

Provider	Single Rate	Price Range		
		Low	Median	High
HealthEast St. Joseph's Hospital		\$12,800	\$12,820	\$16,885
▶ Abbott Northwestern Hospital	\$16,000			
▶ United Hospital	\$16,000			
▶ Unity Hospital	\$16,000			
Park Nicollet Methodist Hospital		\$13,325	\$16,755	\$20,180
MeritCare Hospital		\$12,700	\$19,240	\$29,645
▶ Fairview Lakes Medical Center	\$22,056			
▶ Fairview Northland Medical Center	\$22,056			
▶ Fairview Ridges Hospital	\$22,056			
▶ Fairview Southdale Hospital	\$22,056			
▶ University of Minnesota Medical Center - Fairview	\$22,056			
St. Cloud Hospital		\$22,390	\$25,750	\$31,580

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted facility rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. Pricing does not include costs that are billed separately such as physician fees. For more information about how these prices were calculated, see page 3.

LABORATORY SERVICES

Laboratory services are medical tests that assist physicians in diagnosing a condition or checking how your care is progressing. This section of the catalog looks at routine laboratory services that are used to analyze body fluids such as blood and urine.

Questions to Ask

If your physician has ordered a medical test, you'll want to make sure the test is appropriate and the results are accurate. Here are some questions to ask.

Why is this test being done? Talk to your physician about how this test applies to your medical condition. What will it detect? Will it need to be repeated and if so, how often?

Is there any preparation I need to do prior to having the test? Find out if you need to avoid any food or liquids before the test. Check if there are any medications you should or should not take before the test is performed. Ask if the test should be performed at a certain time of day.

Can I have a copy of the test order? To help ensure that you receive the right test, ask your physician to provide you with a copy of the test order. When you go to have the test done, be sure to ask the health care professional to explain what type of test they are doing.

When can I expect the test results? Ask the health care staff when the test results will be ready. Find out how they will notify your physician about the results. If you don't receive your test results in the expected amount of time, be sure to follow up with your physician.

Where can I have the test done? If you are admitted to the hospital, laboratory tests will likely be performed as part of your care. Other times, your physician may order a test that can be completed at a site of your choosing. In most cases, your clinic or a stand-alone lab facility that only provides lab services, such as Quest Diagnostics or LabCorp, can meet your needs.

How much does it cost? Prices can vary by procedure and facility. Generally, laboratory services performed in a hospital setting are more expensive than in other settings such as your primary care clinic or a stand-alone lab facility such as Quest Diagnostics or LabCorp. Talk to your physician about cost. You can also compare prices for services on the following pages.

About the Pricing Information

The pricing information for laboratory services is based on contract rates for Patient Choice Insights. Pricing does not include applicable specimen handling or blood drawing fees, which can range from \$5 to \$20, depending on the type of services and the site at which it is performed.

Price Median

For each facility, we calculated an estimated median (or middle) price. This price was determined by:

- taking a typical set of previously submitted claims for the facility;
- adjusting for expected changes in 2010;
- applying the current Patient Choice Insights contract rates and;
- identifying the median (or middle) price.

While network facilities have contract rates in place for the services they provide, only those with a significant number of claims for a particular procedure are included.

Low, Medium and High Price Ranges

To make it easy for you to compare facility prices, low, medium and high price ranges are highlighted for each procedure. These were determined by ranking the facilities by their median (middle) contracted rate, and then grouping the facilities by the natural breaks in the pricing.

These groupings are meant to serve as a general guideline and do not take into account a facility's tier assignment or your specific plan benefits. The chart on page 2 shows how this information can affect your share of the costs.

LABORATORY SERVICES

Complete Blood Count (CBC)

A panel of tests that gives important information about the kinds and numbers of cells in the blood. It is used as a broad screening test to check for disorders such as anemia, infection and many other diseases.

Procedure Code: CPT Code - 85025

Stand-alone Lab Price Range:	\$11 - \$12
Primary Care Clinic Price Range:	\$20 - \$30
Provider	Estimated Median Price
Park Nicollet Methodist Hospital	\$12
MeritCare Hospital	\$23
Innovis Health Day Surgery - Wahpeton	\$34
Hennepin County Medical Center	\$43
Memorial Medical Center	\$46
St. Cloud Hospital	\$50
Hayward Area Memorial Hospital	\$52
Baldwin Area Medical Center	\$55
Westfields Hospital	\$61
Buffalo Hospital	\$63
ELEAH Medical Center	\$66
Lakeview Hospital	\$66
St. Croix Regional Medical Center	\$66
St. Luke's Outpatient Surgery Center	\$66
HealthPartners Same Day Surgery Center	\$70
Long Prairie Memorial Hospital	\$70
New Ulm Medical Center	\$71
Children's Hospital - Minneapolis	\$72
Children's Hospital - St. Paul	\$72
MeritCare Thief River Falls Northwest Medical Center	\$73
New River Medical Center	\$75
Ortonville Area Health Services	\$76
Ridgeview Medical Center	\$78
Melrose Area Hospital	\$79
Abbott Northwestern Hospital	\$81
Mercy Hospital - Moose Lake	\$82

Complete Blood Count (CBC) (continued)

Provider	Estimated Median Price
Sleepy Eye Medical Center	\$82
Mercy Hospital - Coon Rapids	\$83
United Hospital	\$83
Unity Hospital	\$83
Chippewa County Montevideo Hospital	\$84
Fairview Lakes Medical Center	\$87
Fairview Northland Medical Center	\$87
Fairview Ridges Hospital	\$87
Fairview Southdale Hospital	\$87
University of Minnesota Medical Center - Fairview	\$87
Hudson Hospital	\$92
Cambridge Medical Center	\$94
Owatonna Hospital	\$94
St. Francis Regional Medical Center	\$94
Murray County Medical Center	\$95
North Memorial Medical Center	\$98
Wheaton Community Hospital	\$99
Stevens Community Medical Center	\$102
HealthEast St. John's Hospital	\$104
HealthEast St. Joseph's Hospital	\$104
Woodwinds Health Campus	\$104
Rice Memorial Hospital	\$106
Paynesville Area Hospital	\$109
Tyler Healthcare Center	\$130
Granite Falls Municipal Hospital & Manor	\$132
District One Hospital	\$133
Gillette Children's Hospital	\$133
Redwood Area Hospital	\$135
Glencoe Regional Health Services	\$137
Hutchinson Community Hospital	\$143
Regina Medical Center	\$145
Meeker County Memorial Hospital	\$148
Northfield City Hospital	\$162

Price range relative to other facilities:

Lower

Medium

Higher

Note: Pricing is based on contracted rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. For more information about how these prices were calculated, see page 18.

LABORATORY SERVICES

Lipid Panel

A blood test that measures lipids, which are fats and fatty substances that your body uses as a source of energy. Lipids include cholesterol, triglycerides, high-density lipoprotein (HDL) and low-density lipoprotein (LDL).

Procedure Code: CPT Code - 80061

Stand-alone Lab Price Range:	\$20 - \$29
Primary Care Clinic Price Range:	\$40 - \$60

Provider	Estimated Median Price
HealthPartners Same Day Surgery Center	\$29
Park Nicollet Methodist Hospital	\$31
Abbott Northwestern Hospital	\$41
Mercy Hospital - Coon Rapids	\$41
Fairview Lakes Medical Center	\$49
New Ulm Medical Center	\$49
Fairview Northland Medical Center	\$57
Fairview Ridges Hospital	\$57
Fairview Southdale Hospital	\$57
University of Minnesota Medical Center - Fairview	\$57
Cambridge Medical Center	\$64
MeritCare Thief River Falls Northwest Medical Center	\$70
North Memorial Medical Center	\$71
Hennepin County Medical Center	\$78
New River Medical Center	\$93
Murray County Medical Center	\$96
Ortonville Area Health Services	\$101
St. Cloud Hospital	\$112
ELEAH Medical Center	\$114
Wheaton Community Hospital	\$114
HealthEast St. Joseph's Hospital	\$119
Stevens Community Medical Center	\$125
Tyler Healthcare Center	\$132

Lipid Panel (continued)

Provider	Estimated Median Price
RC Hospital	\$134
St. Luke's Outpatient Surgery Center	\$151
Hutchinson Community Hospital	\$160
Sleepy Eye Medical Center	\$165

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. For more information about how these prices were calculated, see page 18.

IMAGING SERVICES

Imaging services, such as X-rays, CT scans and MRI scans, can help your doctor determine your diagnosis or see how your care is progressing. These services can be provided by a variety of facilities, including hospitals and other imaging centers.

Questions to Ask

To help ensure that these valuable diagnostic tools are used appropriately, here are some questions you can ask your doctor prior to receiving services:

Why is this test necessary? Estimates have shown that between 10 percent and 20 percent of imaging tests performed are the wrong test, the right test done incorrectly, or completely unnecessary. Be sure to talk with your doctor about whether a test is right for you.

How will it change the treatment or outcome? Discuss the different treatment plans your doctor may consider, depending on the test results.

Does the test have any health risks? Some imaging tests have health risks associated with them. For example, some individuals may experience an allergic reaction to the injection material used in some tests. In addition, some tests, such as CT scans, expose you to a significant amount of radiation. For example, the radiation exposure of a CT scan of the pelvis is equivalent to 350 X-rays and has approximately the same cancer risks as smoking 2,100 cigarettes.

How much does it cost? Costs can vary dramatically by procedure and facility. Talk to your doctor about cost. In addition, the information on the following pages allows you to compare costs for several procedures.

About the Pricing Information

The pricing information for imaging services is based on contract rates for Patient Choice Insights. It includes both the facility and the professional fees associated with the radiologist who reads (or interprets) the image.

Single Rates

We asked network hospitals and other facilities to submit a single facility rate for each imaging procedure; however, not all facilities chose to participate. For the facilities that chose to submit a single facility rate, we also calculated an estimated professional fee. This professional fee was combined with the facility's single rate to give you a better estimate of the total cost associated with the procedure. Facilities with single rates are highlighted with a (►).

Price Ranges

For facilities that did not submit a single rate, we calculated a price range that includes both the facility and physician fees. These ranges were determined by:

- taking a typical set of previously submitted claims for each facility;
- adjusting those claims for expected changes in 2010 and;
- applying the current Patient Choice Insights contract rates.

Pricing information does not reflect complex cases. Approximately 80 percent of all cases should fall within the price ranges listed.

While all network facilities have contract rates in place for the services they provide, only those with a significant number of claims for a particular procedure are included.

Low, Medium and High Price Ranges

To make it easy for you to compare facility prices, low, medium and high price ranges are highlighted for each procedure. These were determined by ranking the facilities by their single rate, if provided, or their median (middle) rate, and then grouping the facilities by the natural breaks in the pricing.

These groupings are meant to serve as a general guideline and do not take into account a facility's tier assignment or your specific plan benefits. The chart on page 2 shows how this information can affect your share of the costs.

Choosing a Radiology Facility

When you and your doctor decide that an imaging examination is appropriate for you, you'll want it to be performed in a high-quality and safe facility. The American College of Radiology (ACR) suggests asking the following questions:

Will a board-certified radiologist interpret my examination? The ACR recommends that examinations be interpreted by properly qualified physicians, such as a radiologist who is certified by the American Board of Radiology. Alternatives for physician qualification are defined on the ACR Web site at www.acr.org.

Is the imaging facility formally accredited to perform my examination? The ACR, and other accrediting bodies, have comprehensive accreditation programs. Equipment and personnel must meet specific qualifications, and a high level of image quality is required for this accreditation. A list of ACR-accredited facilities is available at www.acr.org.

Is the technologist certified through a national credentialing organization? Imaging exams are usually conducted by a radiology technologist. The American Registry of Radiologic Technologists (ARRT), is one of the largest organizations to test and certify technologists. A list of certified professionals is available on the ARRT Web site at www.arrt.org.

Is the imaging equipment checked yearly by a qualified medical physicist? Radiation exposure and equipment performance are two important aspects of patient safety in imaging examinations. Only through a thorough annual equipment examination by a qualified medical physicist can proper safety be ensured.

If I'm getting an injection, does the facility have a formal emergency response plan? Intravenous injections, which are used to enhance the detail of some imaging examinations, carry a small risk of serious reaction. It is important to know if your imaging facility has a formal emergency response plan in place, in case of a reaction.

Will someone be there to explain the examination to me? The facility should have someone available who will give you a brief explanation of your examination and answer any questions you may have.

How soon will my doctor know the results of my examination? Depending on the urgency of your examination, your doctor should receive the results either immediately or within a few days.

IMAGING SERVICES

Chest X-ray

An X-ray uses equipment to create pictures of internal structures on photographic film or on a monitor. X-rays are often used to help diagnose or to assist with treatment.

Procedure Codes: CPT Codes - 71010, 71015, 71020, 71030

Provider	Single Rate + Est. Pro Fee*	Price Range (Including Pro Fee*)		
		Low	Median	High
Center for Diagnostic Imaging		\$41	\$44	\$88
Consulting Radiologists, Ltd		\$41	\$44	\$88
Suburban Imaging		\$34	\$45	\$90
St. Paul Radiology		\$45	\$47	\$93
Innovis Health Day Surgery - Wahpeton		\$50	\$52	\$60
Aspen Clinics		\$51	\$53	\$93
Hayward Area Memorial Hospital		\$55	\$57	\$75
Mercy Hospital - Moose Lake		\$55	\$57	\$75
Spooner Health System		\$55	\$57	\$75
WestHealth, Inc - Surgery Center		\$58	\$61	\$75
Park Nicollet CT/MR Imaging Center		\$60	\$67	\$135
Park Nicollet Methodist Hospital		\$67	\$70	\$75
North Memorial Medical Center		\$80	\$82	\$95
MeritCare Hospital		\$90	\$95	\$100
Abbott Northwestern Hospital		\$95	\$100	\$110
Cambridge Medical Center		\$95	\$100	\$110
Mercy Hospital - Coon Rapids		\$95	\$100	\$110
New Ulm Medical Center		\$95	\$100	\$110
St. Francis Regional Medical Center		\$95	\$100	\$110
Unity Hospital		\$95	\$100	\$110
Children's Hospital - Minneapolis		\$96	\$101	\$115
Children's Hospital - St. Paul		\$96	\$101	\$115
Children's Minnetonka		\$96	\$101	\$115

Chest X-ray (continued)

Provider	Single Rate + Est. Pro Fee*	Price Range (Including Pro Fee*)		
		Low	Median	High
River Falls Area Hospital		\$96	\$101	\$115
United Hospital		\$96	\$101	\$115
St. Cloud Hospital		\$81	\$112	\$119
HealthEast St. John's Hospital		\$110	\$113	\$120
HealthEast St. Joseph's Hospital		\$110	\$113	\$120
Woodwinds Health Campus		\$110	\$113	\$120
Baldwin Area Medical Center		\$140	\$143	\$155
Hennepin County Medical Center		\$138	\$144	\$150
ELEAH Medical Center		\$150	\$157	\$165
St. Luke's Outpatient Surgery Center		\$150	\$159	\$166
Westfields Hospital		\$160	\$170	\$173
▶ Fairview Lakes Medical Center	\$172			
▶ Fairview Northland Medical Center	\$172			
▶ Fairview Ridges Hospital	\$172			
▶ Fairview Southdale Hospital	\$172			
▶ University of Minnesota Medical Center - Fairview	\$177			
HealthPartners Same Day Surgery Center		\$150	\$187	\$188
Hutchinson Community Hospital		\$187	\$192	\$201
Ridgeview Medical Center		\$200	\$207	\$350
Wheaton Community Hospital		\$263	\$269	\$270

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.
* Pro Fee - Fees associated with the radiologist who reads or interprets the image.

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted facility rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. For more information about how these prices were calculated, see page 21.

IMAGING SERVICES

CT Scan

CT, or computed tomography, scan uses special X-ray equipment and computers to produce detailed images. CT scans may use contrast, a dye injected intravenously, to enhance the imaging detail.

Procedure Codes: CPT Codes - 70450, 70460, 70470, 70480, 70481, 70482, 70486, 70487, 70488, 70490 70491, 70492, 71250, 71260, 71270, 72125, 72126, 72128, 72129, 72130, 72131, 72132, 72192, 72193, 72194, 73200, 73201, 73202, 73220, 73700, 73701, 74150, 74160, 74170, 76380, 76497, 77011, 77012, 77013, 77014

Provider	Single Rate + Est. Pro Fee*	Price Range (Including Pro Fee*)		
		Low	Median	High
Innovis Health Day Surgery - Wahpeton		\$245	\$332	\$359
Burnett Medical Center		\$267	\$366	\$397
Memorial Medical Center		\$268	\$366	\$396
Hayward Area Memorial Hospital		\$269	\$370	\$375
Spooner Health System		\$269	\$370	\$375
Minnesota Radiology		\$353	\$371	\$991
Virginia Regional Medical Center		\$273	\$374	\$380
WestHealth, Inc - Surgery Center		\$284	\$393	\$427
Center for Diagnostic Imaging		\$376	\$395	\$899
Consulting Radiologists, Ltd		\$376	\$395	\$899
Suburban Imaging		\$387	\$472	\$986
St. Paul Radiology		\$402	\$477	\$1,011
Noran Neurological Clinic		\$385	\$478	\$951
HealthEast St. Joseph's Hospital		\$500	\$507	\$752
Lakeview Hospital		\$354	\$511	\$515
▶ Owatonna Hospital	\$550			
Aspen Clinics		\$488	\$584	\$1,155
▶ Children's Hospital - St. Paul	\$596			
▶ Children's Hospital - Minneapolis	\$599			
▶ Children's Minnetonka	\$599			
▶ Fairview Northland Medical Center	\$608			
▶ Fairview Lakes Medical Center	\$610			

CT Scan (continued)

Provider	Single Rate + Est. Pro Fee*	Price Range (Including Pro Fee*)		
		Low	Median	High
▶ Fairview Ridges Hospital	\$610			
▶ Fairview Southdale Hospital	\$610			
St. Cloud Hospital		\$330	\$617	\$779
MeritCare Hospital		\$430	\$624	\$630
▶ Abbott Northwestern Hospital	\$630			
▶ Buffalo Hospital	\$630			
▶ Cambridge Medical Center	\$630			
▶ New Ulm Medical Center	\$630			
▶ St. Francis Regional Medical Center	\$630			
▶ Mercy Hospital - Coon Rapids	\$632			
▶ Unity Hospital	\$632			
▶ University of Minnesota Medical Center - Fairview	\$634			
▶ River Falls Area Hospital	\$635			
▶ United Hospital	\$635			
Park Nicollet Methodist Hospital		\$455	\$658	\$700
Park Nicollet CT/MR Imaging Center		\$580	\$688	\$1,459
HealthPartners Same Day Surgery Center		\$571	\$690	\$806
Hennepin County Medical Center		\$650	\$712	\$760
HealthEast St. John's Hospital		\$507	\$752	\$800
Woodwinds Health Campus		\$507	\$752	\$800
Baldwin Area Medical Center		\$760	\$778	\$922
Melrose Area Hospital		\$359	\$833	\$1,044
Long Prairie Memorial Hospital		\$794	\$863	\$940
St. Luke's Outpatient Surgery Center		\$770	\$880	\$996
District One Hospital		\$715	\$883	\$968
Westfields Hospital		\$601	\$922	\$1,071

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.
* Pro Fee - Fees associated with the radiologist who reads or interprets the image.

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted facility rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. For more information about how these prices were calculated, see page 21.

IMAGING SERVICES

CT Scan (continued)

Provider	Single Rate + Est. Pro Fee*	Price Range (Including Pro Fee*)		
		Low	Median	High
Hudson Hospital		\$688	\$945	\$991
Rice Memorial Hospital		\$404	\$953	\$1,159
▶ North Memorial Medical Center	\$1,018			
Ridgeview Medical Center		\$920	\$1,024	\$1,044
Queen of Peace Hospital		\$990	\$1,075	\$1,176
St. Croix Regional Medical Center		\$914	\$1,124	\$1,191
Glacial Ridge Hospital		\$1,128	\$1,168	\$1,313
Redwood Area Hospital		\$1,143	\$1,173	\$1,203
Paynesville Area Hospital		\$1,033	\$1,198	\$1,331
ELEAH Medical Center		\$1,171	\$1,225	\$1,359
MeritCare Thief River Falls Northwest Medical Center		\$1,071	\$1,228	\$1,527
Swift County - Benson Hospital		\$368	\$1,239	\$1,540
Glencoe Regional Health Services		\$1,226	\$1,243	\$1,300
Hutchinson Community Hospital		\$1,116	\$1,245	\$1,367
Meeker County Memorial Hospital		\$1,099	\$1,277	\$1,387
Regina Medical Center		\$1,183	\$1,322	\$1,420
Gillette Children's Hospital		\$1,200	\$1,360	\$1,400
Chippewa County Montevideo Hospital		\$1,245	\$1,421	\$1,736
Granite Falls Municipal Hospital & Manor		\$1,412	\$1,476	\$1,592

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.

* Pro Fee - Fees associated with the radiologist who reads or interprets the image.

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted facility rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. For more information about how these prices were calculated, see page 21.

IMAGING SERVICES

Mammogram Screening

A special type of X-ray used to examine the breasts. It is used to aid in the diagnosis of breast diseases such as breast cancer.

Procedure Codes: CPT Codes - 77057, 77072

Provider	Single Rate + Est. Pro Fee*	Price Range (Including Pro Fee*)		
		Low	Median	High
Center for Diagnostic Imaging		\$113	\$113	\$113
Consulting Radiologists, Ltd		\$113	\$113	\$113
New Ulm Medical Center		\$114	\$114	\$114
Suburban Imaging		\$115	\$115	\$115
St. Paul Radiology		\$120	\$120	\$120
St. Francis Regional Medical Center		\$125	\$127	\$177
Baldwin Area Medical Center		\$125	\$128	\$132
River Falls Area Hospital		\$130	\$130	\$130
Hennepin County Medical Center		\$131	\$134	\$140
Aspen Clinics		\$135	\$136	\$224
Burnett Medical Center		\$132	\$136	\$140
Spooner Health System		\$133	\$138	\$140
Children's Hospital - St. Paul		\$147	\$147	\$147
Hayward Area Memorial Hospital		\$142	\$148	\$150
Children's Hospital - Minneapolis		\$149	\$149	\$149
Children's Minnetonka		\$149	\$149	\$149
St. Cloud Hospital		\$145	\$149	\$155
Abbott Northwestern Hospital		\$147	\$151	\$230
Queen of Peace Hospital		\$154	\$159	\$165
Long Prairie Memorial Hospital		\$165	\$169	\$177
Glacial Ridge Hospital		\$169	\$171	\$175
Park Nicollet CT/MR Imaging Center		\$170	\$173	\$346
Westfields Hospital		\$173	\$173	\$173
St. Croix Regional Medical Center		\$170	\$176	\$180
Melrose Area Hospital		\$175	\$177	\$190

Mammogram Screening (continued)

Provider	Single Rate + Est. Pro Fee*	Price Range (Including Pro Fee*)		
		Low	Median	High
Rice Memorial Hospital		\$179	\$179	\$179
Virginia Regional Medical Center		\$179	\$179	\$179
Ridgeview Medical Center		\$180	\$180	\$180
Mercy Hospital - Moose Lake		\$180	\$183	\$189
Hudson Hospital		\$192	\$195	\$200
Swift County - Benson Hospital		\$200	\$200	\$200
Regina Medical Center		\$197	\$203	\$211
▶ Fairview Lakes Medical Center	\$205			
▶ Fairview Northland Medical Center	\$205			
▶ Fairview Ridges Hospital	\$206			
▶ Fairview Southdale Hospital	\$206			
HealthEast St. John's Hospital		\$199	\$206	\$210
▶ University of Minnesota Medical Center - Fairview	\$212			
Chippewa County Montevideo Hospital		\$215	\$216	\$225
Wheaton Community Hospital		\$226	\$230	\$250
Meeker County Memorial Hospital		\$245	\$247	\$275
Hutchinson Community Hospital		\$250	\$260	\$275
Granite Falls Municipal Hospital & Manor		\$209	\$262	\$273

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.

* Pro Fee - Fees associated with the radiologist who reads or interprets the image.

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted facility rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. For more information about how these prices were calculated, see page 21.

IMAGING SERVICES

MRI - with and without Contrast

MRI, or magnetic resonance imaging, uses a strong magnetic field, radio waves and a computer to produce highly detailed pictures of the body's organs and tissues without X-rays. An MRI with contrast involves injecting a dye intravenously to enhance the imaging detail.

Procedure Codes: CPT Codes - 70543, 70546, 70549, 70553, 71552, 72156, 72157, 72158, 72197, 73223, 73720, 73723, 74183

Provider	Single Rate + Est. Pro Fee*	Price Range (Including Pro Fee*)		
		Low	Median	High
Innovis Health Day Surgery - Wahpeton		\$600	\$606	\$700
Memorial Medical Center		\$650	\$668	\$750
WestHealth, Inc - Surgery Center		\$700	\$714	\$750
Lakeview Hospital		\$900	\$919	\$950
▶ Children's Hospital - St. Paul	\$1,053			
▶ Children's Hospital - Minneapolis	\$1,059			
▶ Children's Minnetonka	\$1,059			
Minnesota Radiology		\$1,100	\$1,111	\$2,229
MeritCare Hospital		\$1,100	\$1,121	\$1,200
▶ Fairview Northland Medical Center	\$1,129			
▶ Fairview Lakes Medical Center	\$1,132			
▶ Fairview Ridges Hospital	\$1,132			
▶ Fairview Southdale Hospital	\$1,132			
▶ University of Minnesota Medical Center - Fairview	\$1,181			
Abbott Northwestern Hospital		\$1,100	\$1,181	\$1,262
Buffalo Hospital		\$1,100	\$1,181	\$1,262
Cambridge Medical Center		\$1,100	\$1,181	\$1,262
New Ulm Medical Center		\$1,100	\$1,181	\$1,262

MRI - with and without Contrast (continued)

Provider	Single Rate + Est. Pro Fee*	Price Range (Including Pro Fee*)		
		Low	Median	High
St. Francis Regional Medical Center		\$1,100	\$1,181	\$1,262
Center for Diagnostic Imaging		\$1,167	\$1,182	\$2,364
Consulting Radiologists, Ltd		\$1,167	\$1,182	\$2,372
Mercy Hospital - Coon Rapids		\$1,184	\$1,184	\$1,184
Park Nicollet Methodist Hospital		\$1,184	\$1,184	\$1,184
Unity Hospital		\$1,184	\$1,184	\$1,184
United Hospital		\$1,191	\$1,191	\$1,191
Suburban Imaging		\$1,190	\$1,206	\$2,419
St. Paul Radiology		\$1,241	\$1,253	\$2,506
Minneapolis Radiology		\$1,272	\$1,288	\$2,577
HealthEast St. John's Hospital		\$1,300	\$1,343	\$1,387
HealthEast St. Joseph's Hospital		\$1,300	\$1,343	\$1,387
Woodwinds Health Campus		\$1,300	\$1,343	\$1,387
Noran Neurological Clinic		\$1,300	\$1,346	\$2,649
▶ North Memorial Medical Center	\$1,425			
Aspen Clinics		\$1,550	\$1,562	\$2,964
Ridgeview Medical Center		\$1,622	\$1,622	\$1,622
St. Cloud Hospital		\$1,686	\$1,761	\$1,938
Park Nicollet CT/MR Imaging Center		\$1,785	\$1,808	\$3,616
Hennepin County Medical Center		\$1,544	\$2,184	\$2,200
Hutchinson Community Hospital		\$2,489	\$2,606	\$2,628
HealthPartners Same Day Surgery Center		\$2,634	\$2,692	\$3,108
Hudson Hospital		\$3,050	\$3,106	\$3,200
Meeker County Memorial Hospital		\$3,489	\$3,505	\$3,521

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.
* Pro Fee - Fees associated with the radiologist who reads or interprets the image.

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted facility rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. For more information about how these prices were calculated, see page 21.

IMAGING SERVICES

MRI - without Contrast

MRI, or magnetic resonance imaging, uses a strong magnetic field, radio waves and a computer to produce highly detailed pictures of the body's organs and tissues without X-rays.

Procedure Codes: CPT Codes - 70540, 70544, 70547, 70551, 71550, 72141, 72148, 72195, 73218, 73221, 73718, 73721, 74181

Provider	Single Rate + Est. Pro Fee*	Price Range (Including Pro Fee*)		
		Low	Median	High
Innovis Health Day Surgery - Wahpeton		\$385	\$390	\$415
Memorial Medical Center		\$404	\$429	\$454
Mercy Hospital - Moose Lake		\$405	\$430	\$455
Hayward Area Memorial Hospital		\$408	\$433	\$458
Virginia Regional Medical Center		\$414	\$439	\$464
WestHealth, Inc - Surgery Center		\$435	\$460	\$485
Lakeview Hospital		\$569	\$594	\$619
North Memorial Medical Center		\$605	\$630	\$655
Minnesota Radiology		\$680	\$689	\$1,432
MeritCare Hospital		\$725	\$725	\$725
Center for Diagnostic Imaging		\$723	\$733	\$1,513
Consulting Radiologists, Ltd		\$723	\$733	\$1,484
Suburban Imaging		\$737	\$753	\$1,559
▶ Fairview Northland Medical Center	\$755			
▶ Fairview Lakes Medical Center	\$757			
▶ Fairview Ridges Hospital	\$757			
▶ Fairview Southdale Hospital	\$757			
Park Nicollet Methodist Hospital		\$765	\$765	\$765
St. Paul Radiology		\$766	\$782	\$1,656
▶ University of Minnesota Medical Center - Fairview	\$787			
Minneapolis Radiology		\$788	\$804	\$1,666
HealthEast St. John's Hospital		\$871	\$871	\$871

MRI - without Contrast (continued)

Provider	Single Rate + Est. Pro Fee*	Price Range (Including Pro Fee*)		
		Low	Median	High
HealthEast St. Joseph's Hospital		\$871	\$871	\$871
Woodwinds Health Campus		\$871	\$871	\$871
▶ Children's Hospital - St. Paul	\$883			
▶ Children's Hospital - Minneapolis	\$887			
▶ Children's Minnetonka	\$887			
Noran Neurological Clinic		\$824	\$891	\$1,716
Twin Cities Orthopedics		\$913	\$948	\$1,797
Aspen Clinics		\$942	\$967	\$1,913
Hennepin County Medical Center		\$776	\$968	\$1,068
▶ Abbott Northwestern Hospital	\$1,049			
▶ Buffalo Hospital	\$1,049			
▶ Cambridge Medical Center	\$1,049			
▶ New Ulm Medical Center	\$1,049			
▶ St. Francis Regional Medical Center	\$1,049			
▶ Mercy Hospital - Coon Rapids	\$1,051			
▶ Unity Hospital	\$1,051			
▶ River Falls Area Hospital	\$1,055			
▶ United Hospital	\$1,055			
Park Nicollet CT/MR Imaging Center		\$1,106	\$1,121	\$2,382
HealthPartners Same Day Surgery Center		\$1,225	\$1,235	\$1,432
Long Prairie Memorial Hospital		\$1,243	\$1,253	\$1,323
St. Cloud Hospital		\$1,221	\$1,276	\$1,568
Hudson Hospital		\$1,400	\$1,425	\$1,570
Westfields Hospital		\$1,401	\$1,434	\$1,651
Ridgeview Medical Center		\$1,348	\$1,459	\$1,475
Queen of Peace Hospital		\$1,394	\$1,461	\$1,533

▶ Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.
* Pro Fee - Fees associated with the radiologist who reads or interprets the image.

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted facility rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. For more information about how these prices were calculated, see page 21.

IMAGING SERVICES

MRI - without Contrast (continued)

Provider	Single Rate + Est. Pro Fee*	Price Range (Including Pro Fee*)		
		Low	Median	High
District One Hospital		\$1,469	\$1,469	\$1,469
Baldwin Area Medical Center		\$1,449	\$1,543	\$1,660
Rice Memorial Hospital		\$1,441	\$1,694	\$1,700
St. Croix Regional Medical Center		\$1,689	\$1,766	\$1,768
Regina Medical Center		\$1,653	\$1,793	\$1,858
Hutchinson Community Hospital		\$1,757	\$1,840	\$2,047
Glencoe Regional Health Services		\$1,922	\$1,949	\$1,975
Redwood Area Hospital		\$2,100	\$2,121	\$2,179
Gillette Children's Hospital		\$2,260	\$2,360	\$2,460
Granite Falls Municipal Hospital & Manor		\$2,750	\$2,762	\$2,889
Meeker County Memorial Hospital		\$2,918	\$2,945	\$3,000

► Single rate denotes a pricing commitment submitted by a provider and offers a more precise estimate of what the procedure is likely to cost.

* Pro Fee - Fees associated with the radiologist who reads or interprets the image.

Price range relative to other facilities:

Lower	Medium	Higher
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Note: Pricing is based on contracted facility rates for Patient Choice Insights and is valid until December 31, 2010. Pricing for individual cases may vary depending on the severity of illness and/or complexity of the procedure performed. For more information about how these prices were calculated, see page 21.

QUESTIONS AND ANSWERS ABOUT THE PRICING CATALOG

> How does a facility's pricing information correspond to its tier assignment?

The amount a hospital or other facility charges varies by procedure. The Facility Pricing Catalog includes pricing information on a limited number of services. It does not necessarily reflect a facility's overall tier placement.

The tier in which a hospital or facility is placed is determined by overall cost as well as its performance on other quality and efficiency measures. That means a facility with a lower price for a certain procedure will not necessarily be in a lower (or better) tier. On the other hand, a facility with higher pricing for a certain procedure may be in a lower tier overall.

If cost is an important part of your decision, you'll want to consider the Facility Pricing Catalog information, the facility's tier placement and the benefits outlined in your specific plan documents to determine the estimated cost to you.

> Is the lowest priced facility always the best choice?

Not necessarily. Just as you consider many factors when making other purchasing decisions, the lowest priced option may not best meet your health care needs. In addition to price, considerations such as special expertise, experience, convenience, special equipment, etc., are examples of other factors that you should weigh in your decision-making process.

> Pricing information is not listed for some facilities. Why?

Network facilities in the Twin Cities and surrounding areas were asked to submit single rates for our Facility Pricing Catalog; however, not all did. Price ranges were calculated for those facilities that did not provide a single rate. Only those facilities with a significant number of previously submitted claims for a procedure are listed in the Facility Pricing Catalog.

> Does the price listed in the Facility Pricing Catalog include all of the charges associated with the procedure?

Generally, no. The Facility Pricing Catalog includes price information that is based on the contracted rate for the facility's services only. Separately billed charges, such as physician fees, are not included. However, the procedures in the Imaging Services section include pricing for the facility and the radiologist who reads (or interprets) the image.

For laboratory services, the pricing information does not include specimen handling or blood drawing fees, which can range from \$5 to \$20.

All pricing in the catalog is based on procedures without complications and may vary depending on the severity of illness and/or complexity of the procedure performed.

HELPFUL QUALITY RESOURCES

> Agency for Healthcare Research and Quality (AHRQ)—www.ahrq.gov

This agency focuses on improving the quality, safety, efficiency and effectiveness of health care for all Americans. Their Web site includes a wealth of safety and quality tips for consumers, including information about helping to prevent medical errors and questions to ask your doctor prior to having a surgery.

> Hospital Comparison Tool (available on www.patientchoicehealthcare.com)

This easy-to-use tool allows you to compare hospitals by how they treat a specific condition or procedure. Using evidence-based data, the tool allows you to:

- find out how much experience a hospital has with certain procedures,
- learn the percentage of patients who died while being treated,
- identify specific problems that may be related to the quality of care, and much more.

Sample Report:

Report on Coronary Bypass Surgery

This report compares hospitals within 50 miles of Minneapolis, MN for **Coronary Bypass Surgery**, and is based on your selections and rankings. This is just one of several sources you should consult to select a hospital; always consult your physician about what decision is right for you.

Summary		Patients	Mortality	Complications	Length of Stay	Cost	Safety	Patient Experience
Overall	Name	Patients/yr	Mortality	Complications	LOS	Cost		
+	Hospital A	○	+	○	○	○		
+	Hospital B	○	+	○	+	○		
○	Hospital C	○	+	○	+	○		
○	Hospital D	○	+	○	+	○		
○	Hospital E	○	○	○	○	○		
○	Hospital F	+	○	○	○	○		
○	Hospital G	○	○	○	○	○		
○	Hospital H	○	○	○	○	○		
○	Hospital I	○	○	○	○	○		

> The Joint Commission—www.jointcommission.org

This prominent organization evaluates the quality and safety of care for nearly 17,000 health care organizations. Their Web site includes a Quality Check[®] tool where you can find out if an organization has been accredited—meaning it is compliant with the established standards and other accreditation requirements.

> Medicare’s Hospital Compare—www.hospitalcompare.hhs.gov

The Centers for Medicare and Medicaid Services (CMS) and several other organizations have created a site that allows individuals to see how well hospitals care for their adult patients with certain medical conditions. It includes performance data on widely accepted quality measures in treating such conditions as heart attack, heart failure and pneumonia.

> Minnesota Department of Health—www.health.state.mn.us

This is the state’s lead public health agency. It collects and publishes information from hospitals and outpatient surgical centers that must report whenever any of 28 identified preventable adverse health events occur.

> The Leapfrog Group—www.leapfroggroup.org

This national consortium of large employers has identified several measures that hospitals should have in place that have been shown to improve patient safety. Their site includes information about how much progress hospitals have made toward implementing these recommended safety practices. More information about these safety practices and the survey results are available on the following page.

More than a decade ago, the Institute of Medicine (IOM) estimated that 98,000 people die each year as a result of errors that occur in hospitals—making medical errors the eighth leading cause of death in this country. Since that time, a number of national efforts have been launched aimed at improving patient safety—and saving lives. Two of these initiatives, the Leapfrog Group’s Hospital Survey and the Institute for Healthcare Improvement’s Improvement Map, are described on the following pages.

ABOUT THE LEAPFROG GROUP

The Leapfrog Group, a coalition of public and private organizations, collects and publishes information about hospital safety and quality in the following categories:

Prevent Medication Errors: Physicians enter patient prescriptions and other orders into computers linked to error prevention software.

Appropriate Intensive Care Unit (ICU) Physician Staffing: Hospital’s ICU is staffed by trained ICU specialists called “intensivists.”

Steps to Avoid Harm: Hospital has put in place 17 practices that can have a major effect on the safety of patients in health care settings, such as timely clinical information for other caregivers and patients and identification and mitigation of safety risks and hazards.

High-Risk Treatment Safety: Hospital has proven outcomes or extensive experience with several high-risk procedures/conditions.

Prevent Medication Errors

Fully meets standards:	<ul style="list-style-type: none"> Children’s Hospital – Minneapolis Regions Hospital St. Cloud Hospital
Substantial progress toward meeting standards:	<ul style="list-style-type: none"> Children’s Hospital – St. Paul

Appropriate ICU Physician Staffing

Fully meets standards:	<ul style="list-style-type: none"> Children’s Hospital – Minneapolis Children’s Hospital – St. Paul Fairview Ridges Hospital Fairview Southdale Hospital Gillette Children’s Hospital HealthEast St. John’s Hospital HealthEast St. Joseph’s Hospital Park Nicollet Methodist Hospital Regions Hospital United Hospital University of Minnesota Medical Center, Fairview
------------------------	---

Steps to Avoid Harm

Fully meets standards:	<ul style="list-style-type: none"> Children’s Hospital – Minneapolis Children’s Hospital – St. Paul Fairview Northland Medical Center Regions Hospital University of Minnesota Medical Center, Fairview
Substantial progress toward meeting standards:	<ul style="list-style-type: none"> Fairview Southdale Hospital Gillette Children’s Hospital HealthEast St. John’s Hospital HealthEast St. Joseph’s Hospital Mercy Hospital Ridgeview Medical Center Woodwinds Health Campus
Some progress toward meeting standards:	<ul style="list-style-type: none"> Buffalo Hospital Cambridge Medical Center Fairview Ridges Hospital New Ulm Medical Center Park Nicollet Methodist Hospital St. Cloud Hospital St. Francis Regional Medical Center

Note: Due to lower patient volume and fewer resources, some measures endorsed by the Leapfrog Group are harder for rural hospitals to implement. As a result, the survey applies more to hospitals in urban areas.

Not all of the results from the Leapfrog Group’s Hospital Quality and Patient Safety Survey are shown in the following tables. You should also know that survey results are frequently updated. To view the most complete, up-to-date information, visit www.leapfroggroup.org.

HOSPITAL PATIENT SAFETY

High-Risk Treatment Safety

+++	Fully meets standards
++	Substantial progress toward meeting standards
+	Some progress toward meeting standards
n/a	Hospital does not perform procedure
?	Little progress toward meeting standards or no information submitted

Hospitals that fully meet standards for one or more of the eleven high-risk procedures:	Heart Bypass Surgery	Heart Angioplasty	Heart Attack	Pneumonia	High-risk Deliveries	Normal Deliveries	Weight-Loss Surgery	Aortic Valve Replacement	Abdominal Aortic Aneurysm Repair	Pancreatic Resection	Esophageal Resection
Abbott Northwestern Hospital	+	+++	?	?	+++	?	+++	+	+++	+++	+++
Fairview Northland Medical Center	n/a	n/a	++	+++	n/a	++	n/a	n/a	n/a	n/a	n/a
Fairview Ridges Hospital	n/a	n/a	++	+++	++	++	n/a	n/a	n/a	n/a	n/a
Fairview Southdale Hospital	+++	+++	+++	+++	n/a	+++	+++	++	+++	+	+++
Glencoe Regional Health Services	n/a	n/a	n/a	++	n/a	++	n/a	n/a	n/a	n/a	n/a
HealthEast St. John's Hospital	n/a	n/a	++	+++	?	+++	n/a	n/a	++	+	?
HealthEast St. Joseph's Hospital	+++	+++	+++	++	n/a	+++	+++	++	++	+	+++
Lakeview Hospital	n/a	n/a	+	++	n/a	++	n/a	n/a	n/a	n/a	n/a
Mercy Hospital	++	++	?	?	n/a	?	n/a	?	+++	?	?
New Ulm Medical Center	n/a	n/a	n/a	+++	n/a	+	n/a	n/a	n/a	n/a	n/a
Owatonna Hospital	n/a	n/a	n/a	+++	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Park Nicollet Methodist Hospital	+	+++	+++	++	n/a	+++	+++	++	+++	?	+++
Paynesville Area Hospital	n/a	n/a	n/a	++	n/a	++	n/a	n/a	n/a	n/a	n/a
Regions Hospital	+++	+++	+++	+++	n/a	?	n/a	++	+++	+	+++
Ridgeview Medical Center	n/a	n/a	++	+++	n/a	++	n/a	n/a	n/a	n/a	n/a
St. Cloud Hospital	++	++	++	++	?	?	?	?	+++	?	++
United Hospital	++	++	?	?	+++	?	+++	++	+++	+	++
Unity Hospital	n/a	n/a	?	?	n/a	?	?	n/a	+++	n/a	n/a
University of Minnesota Medical Center, Fairview	+	++	++	+	++	++	+++	?	+++	+++	+++
Woodwinds Health Campus	n/a	n/a	++	+++	n/a	+++	n/a	n/a	n/a	n/a	n/a

HOSPITAL PATIENT SAFETY

ABOUT THE IHI IMPROVEMENT MAP

Recently, the Institute for Healthcare Improvement (IHI) launched a new program to help hospitals implement key process improvements that will lead to exceptional care. The program, called IHI Improvement Map, includes processes such as:

- **Deploying Rapid Response Teams**—at the first sign of patient decline and before a catastrophic cardiac or respiratory event in patients who are progressively failing outside the intensive care unit.
- **Preventing Adverse Drug Events**—by reconciling patient medications at every transition point in care.
- **Delivering Reliable, Evidence-based Care for Acute Myocardial Infarction (MI)**—to prevent deaths from heart attack.
- **Preventing Surgical Site Infections**—by reliably delivering the correct perioperative antibiotics at the proper time.
- **Preventing Central Line Infections**—by implementing a series of interdependent, scientifically grounded steps.
- **Preventing Ventilator-associated Pneumonia**—by implementing a series of interdependent, scientifically grounded steps.

- **Preventing Harm from High-alert Medications**—initially focusing on anticoagulants, sedatives, narcotics and insulin.
- **Reducing Surgical Complications**—by implementing changes in care recommended by the Surgical Care Improvement Project.
- **Preventing Pressure Ulcers**—by using science-based guidelines.
- **Reducing Methicillin-resistant Staphylococcus Aureus (MRSA)**—by implementing scientifically proven infection control practices.
- **Delivering Reliable Evidence-based Care for Congestive Heart Failure (CHF)**—to reduce readmissions.
- **Getting Boards on Board**—by implementing processes to help

hospital board of directors become more effective in accelerating care improvements.

Note: Network hospitals submitted information about their level of participation in this campaign by completing a survey developed by Patient Choice. Results were collected during the summer of 2009.

The chart below shows each hospital's level of implementation on several key processes:

Name of Hospital	Key Process Improvements											
	Rapid response teams	Prevention of adverse drug events	Improved care for acute MI	Prevention of surgical site infections	Prevention of central line infections	Prevention of ventilator-associated pneumonia	Prevent harm from high-alert medications	Reduce surgical complications	Prevention of pressure ulcers	Reduce MRSA	Deliver reliable evidence-based care for CHF	Get boards on board
Abbott Northwestern Hospital	+++	+++	+++	+++	+++	+++	++	+++	+++	+++	+++	++
Baldwin Area Medical Center	+++	+	+++	+++	?	?	+	+	?	+++	+++	?
Bethesda Hospital	+++	+++	?	?	+++	+++	+++	?	+++	+++	?	+++
Buffalo Hospital	+++	+++	+++	+++	?	+++	+++	+++	++	+++	+++	?
Burnett Medical Center	?	?	+++	+++	++	?	++	?	++	+++	+++	+
Cambridge Medical Center	+++	+++	+++	+++	+	+	+++	+	+++	+++	+++	?
Children's Hospital - Minneapolis	+++	+++	n/a	+++	+++	+++	+++	+++	+++	+++	n/a	+++
Children's Hospital - St. Paul	+++	+++	n/a	+++	+++	+++	+++	+++	+++	+++	n/a	+++
Chippewa County Montevideo Hospital	?	+++	?	?	?	?	?	?	+++	?	?	?
District One Hospital	+++	+++	+++	+++	+++	+++	++	+++	+++	+++	+++	+++
Fairview Lakes Medical Center	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++

+++ Fully implemented
++ Good progress toward implementing
+ Good early stage effort toward implementing

? Little progress toward implementing or no information submitted
n/a Not applicable

THE IHI
IMPROVEMENT MAP
(continued)

The chart below shows each hospital’s level of implementation on several key processes:

Name of Hospital	Key Process Improvements											
	Rapid response teams	Prevention of adverse drug events	Improved care for acute MI	Prevention of surgical site infections	Prevention of central line infections	Prevention of ventilator-associated pneumonia	Prevent harm from high-alert medications	Reduce surgical complications	Prevention of pressure ulcers	Reduce MRSA	Deliver reliable evidence-based care for CHF	Get boards on board
Fairview Northland Medical Center	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+
Fairview Red Wing Medical Center	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+
Fairview Ridges Hospital	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	?
Fairview Southdale Hospital	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	++
Gillette Children’s Hospital	+++	+++	?	+++	+++	+++	+++	+++	+++	+++	?	?
Glacial Ridge Hospital	++	+++	+++	+++	+++	?	+	?	?	+++	?	?
Glencoe Regional Health Services	+++	++	+++	+++	+++	+++	++	+++	+++	+++	+++	++
Granite Falls Municipal Hospital and Manor	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	?
HealthEast St. John’s Hospital	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++
HealthEast St. Joseph’s Hospital	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++
Hennepin County Medical Center	+++	+++	+++	+++	+++	+++	+++	+++	++	+++	+++	++
Hudson Hospital	+++	+++	+++	+++	++	n/a	+++	+++	++	+++	+++	+++
Hutchinson Community Hospital	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+
Innovis Health	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++
Lakeview Hospital	+++	+++	+++	+++	+	+++	?	+++	++	+++	+++	?
Madison Hospital	?	?	?	?	?	?	?	?	?	?	?	?
Mercy Hospital - Coon Rapids	+++	+++	+++	+++	+++	+++	+++	+++	++	++	+++	?
MeritCare Hospital	+++	++	+++	++	+++	++	++	++	++	++	++	?
Murray County Memorial Hospital	?	?	?	+	?	?	?	+	?	?	+	?
New River Medical Center	?	?	?	?	?	?	?	?	?	?	?	?

+++ Fully implemented
++ Good progress toward implementing
+ Good early stage effort toward implementing

? Little progress toward implementing or no information submitted
n/a Not applicable

THE IHI IMPROVEMENT MAP (continued)

The chart below shows each hospital's level of implementation on several key processes:

Name of Hospital	Key Process Improvements											
	Rapid response teams	Prevention of adverse drug events	Improved care for acute MI	Prevention of surgical site infections	Prevention of central line infections	Prevention of ventilator-associated pneumonia	Prevent harm from high-alert medications	Reduce surgical complications	Prevention of pressure ulcers	Reduce MRSA	Deliver reliable evidence-based care for CHF	Get boards on board
New Ulm Medical Center	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++
North Memorial Medical Center	+++	++	+++	+++	+++	+++	++	+++	+++	+++	+++	++
Northfield City Hospital	?	++	+++	+++	+++	n/a	++	+++	+++	++	+++	+
Owatonna Hospital	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++
Park Nicollet Methodist Hospital	+++	+++	+++	+++	+++	+++	++	+++	+++	+++	+++	+++
Queen of Peace Hospital	+++	++	+++	+++	+++	+++	+++	+++	+++	+++	+++	?
Redwood Area Hospital	+	?	++	++	?	++	?	?	++	++	++	?
Regina Medical Center	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	++
Regions Hospital	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++
Ridgeview Medical Center	+++	+++	+++	+++	+++	+++	+++	+++	++	+++	+++	?
St. Cloud Hospital	+++	+++	+++	+++	+++	+++	+++	++	+++	+++	+++	++
St. Croix Regional Medical Center	?	?	?	++	?	?	?	?	?	?	?	?
St. Francis Regional Medical Center	++	++	+++	++	++	++	+++	++	++	++	++	+
St. Luke's Hospital	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	++
Stevens Community Medical Center	+++	++	+	++	+	+++	++	+++	++	+++	++	++
Swift County - Benson Hospital	?	?	+++	?	?	n/a	?	?	++	?	?	?
United Hospital	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+
Unity Hospital	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++
University of Minnesota Medical Center, Fairview	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++
Wheaton Community Hospital	++	?	+++	+++	?	?	?	?	?	?	+++	?
Woodwinds Health Campus	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++	+++

+++ Fully implemented
++ Good progress toward implementing
+ Good early stage effort toward implementing

? Little progress toward implementing or no information submitted
n/a Not applicable

FACILITY LISTING: Below is a list of facilities that appear in this guide. Facilities are listed alphabetically by their 2010 tier assignment.

TIER 1

Aspen Clinics
www.aspenmed.org
MN

Aspen Digestive Health Center
www.aspenmed.org
MN

Baldwin Area Medical Center
www.baldwinhospital.com
Baldwin, WI

Buffalo Hospital
www.buffalohospital.org
Buffalo, MN

Burnett Medical Center
www.burnettmedicalcenter.com
Grantsburg, WI

Cambridge Medical Center
www.cambridgemedicalcenter.com
Cambridge, MN

Center for Diagnostic Imaging
www.cd radiology.com
St. Louis Park, MN

Consulting Radiologists, Ltd
www.consultingradiologists.com
MN

District One Hospital
www.districtonehospital.com
Faribault, MN

East Metro Endoscopy Center, LLC
www.mngastro.com
Maplewood, MN

Fairview Lakes Medical Center
www.lakes.fairview.org
Wyoming, MN

Fairview Northland Medical Center
www.northland.fairview.org
Princeton, MN

Fairview Red Wing Medical Center
www.redwing.fairview.org
Red Wing, MN

Fairview Ridges Hospital
www.ridges.fairview.org
Burnsville, MN

Fairview Southdale Hospital
www.southdale.fairview.org
Edina, MN

Hayward Area Memorial Hospital
www.hamhnh.com
Hayward, WI

Hennepin County Medical Center
www.hcmc.org
Minneapolis, MN

Hutchinson Community Hospital
www.hahc-hmc.com
Hutchinson, MN

Innovis Health Day Surgery - Wahpeton
www.innovishealth.com
Wahpeton, ND

Innovis Health, LLC
www.innovishealth.com
MN & ND

Lakeview Hospital
www.lakeview.org
Stillwater, MN

Lakewalk Surgery Center
www.lakewalk.com
Duluth, MN

Landmark Surgery Center
www.summitortho.com
St. Paul, MN

Memorial Medical Center
www.ashlandmmc.com
Ashland, WI

Mercy Hospital - Moose Lake
www.mercymooselake.org
Moose Lake, MN

MeritCare Hospital
www.meritcare.com
Fargo, ND

MeritCare Thief River Falls Northwest
Medical Center
www.meritcare.com
Thief River Falls, MN

MeritCare Thief River Falls Southeast
Surgery Center
www.meritcare.com
Thief River Falls, MN

Midwest Surgery Center
www.midwestentspecialists.com
Woodbury, MN

Minnesota Radiology
www.mnrad.com
MN

MNGI Endoscopy ASC, Inc
www.mngastro.com
MN

New River Medical Center
www.newrivermedical.com
Monticello, MN

New Ulm Medical Center
www.newulmmedicalcenter.com
New Ulm, MN

Noran Neurological Clinic
www.noranclinic.com
MN

Owatonna Hospital
www.owatonnahospital.com
Owatonna, MN

Park Nicollet Methodist Hospital
www.parknicollet.com/methodist
St. Louis Park, MN

Pavilion Surgery Center
www.slhduluth.com/hospital/pavilion-
center
Duluth, MN

Regina Medical Center
www.reginamedical.org
Hastings, MN

Ridgeview Medical Center
www.ridgeviewmedical.org
Waconia, MN

Riverside Endoscopy Center
www.riversideendoscopy.com
Minneapolis, MN

Spooner Health System
www.spoonerhealthsystem.com
Spooner, WI

St. Luke's Hospital
www.slhduluth.com
Duluth, MN

St. Luke's Outpatient Surgery Center
www.slhduluth.com
Superior, WI

Suburban Imaging
www.subrad.com
MN

TRIA Orthopaedic Center ASC, LLC
www.tria.com
Bloomington, MN

United Hospital
www.unitedhospital.com
St. Paul, MN

Unity Hospital
www.allinaunity.org
Fridley, MN

University of Minnesota Medical Center
- Fairview
www.fairview-university.fairview.org
Minneapolis, MN

Virginia Regional Medical Center
www.vrmc.org
Virginia, MN

WestHealth, Inc - Surgery Center
www.westhealth.com
Plymouth, MN

Woodbury Ambulatory Surgical Center
www.summitortho.com
Woodbury, MN

TIER 2

Abbott Northwestern Hospital
www.abbottnorthwestern.com
Minneapolis, MN

Centennial Lakes Surgery Center
www.clsurgery.com
Edina, MN

Chippewa County Montevideo Hospital
www.montevideoemical.com
Montevideo, MN

ELEAH Medical Center
www.eleahmed.org
Elbow Lake, MN

Fairview Maple Grove Surgery Center,
LLC
www.fairview.org
Maple Grove, MN

Glacial Ridge Hospital
www.glacialridge.org
Glenwood, MN

Granite Falls Municipal Hospital & Manor
www.gfmhm.com
Granite Falls, MN

HealthEast St. John's Hospital
www.healtheast.org/st-johns
Maplewood, MN

HealthEast St. Joseph's Hospital
www.healtheast.org/st-joes
St. Paul, MN

HealthPartners Same Day Surgery
Center
www.regionshospital.com
St. Paul, MN

Hudson Hospital
www.hudsonhospital.com
Hudson, WI

Long Prairie Memorial Hospital
www.centracare.com
Long Prairie, MN

Melrose Area Hospital
www.centracare.com
Melrose, MN

Mercy Hospital - Coon Rapids
www.allinamercy.org
Coon Rapids, MN

Minneapolis Radiology
www.mplsrad.com
MN

North Memorial Ambulatory Surgery
Center at Maple Grove, LLC
www.northmemorial.com
Maple Grove, MN

North Memorial Endoscopy Center at
Maple Grove, LLC
www.northmemorial.com
Maple Grove, MN

North Memorial Medical Center
www.northmemorial.com
Robbinsdale, MN

Northfield City Hospital
www.northfieldhospital.org
Northfield, MN

Orthopaedic Institute Surgery Center
www.abbotnorthwestern.com
Edina, MN

Park Nicollet CT/MR Imaging Center
www.parknicollet.com
MN

Queen of Peace Hospital
www.queenofpeacehospital.org
New Prague, MN

Regions Hospital
www.regionshospital.com
St. Paul, MN

Rice Memorial Hospital
www.ricehospital.com
Willmar, MN

River Falls Area Hospital
www.riverfallsareahospital.com
River Falls, WI

St. Cloud Hospital
www.centracare.com
St. Cloud, MN

St. Cloud Outpatient Surgery, Ltd
www.stcsurgicalcenter.com
St. Cloud, MN

St. Croix Regional Medical Center
www.scrmc.org
St. Croix Falls, WI

St. Francis Regional Medical Center
www.stfrancis-shakopee.com
Shakopee, MN

St. Paul Radiology
www.stpaulradiology.com
MN

Stevens Community Medical Center
www.scmcmorris.com
Morris, MN

Twin Cities Orthopedics
www.tcomn.com
MN

Westfields Hospital
www.healthpartners.com
New Richmond, WI

Woodwinds Health Campus
www.woodwinds.org
Woodbury, MN

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Children's Hospital - Minneapolis
www.childrensmn.org
Minneapolis, MN

Children's Hospital - St. Paul
www.childrensmn.org
St. Paul, MN

Children's Minnetonka
www.childrensmn.org
Minnetonka, MN

Gillette Children's Hospital
www.gillettechildrens.org
St. Paul, MN

Glencoe Regional Health Services
www.grhsonline.org
Glencoe, MN

High Pointe Surgery Center
www.hpsurgery.com
Lake Elmo, MN

Meeker County Memorial Hospital
www.mcmh-litchfield.org
Litchfield, MN

Murray County Medical Center
www.murraycountymed.org
Slayton, MN

Ortonville Area Health Services
www.ortonvilleareahealth.org
Ortonville, MN

Paynesville Area Hospital
www.pahcs.com
Paynesville, MN

RC Hospital
www.rchospital.com
Olivia, MN

Redwood Area Hospital
www.redwoodareahospital.org
Redwood Falls, MN

Sleepy Eye Medical Center
www.semedicalcenter.org
Sleepy Eye, MN

Swift County - Benson Hospital
www.scbh.org
Benson, MN

Tyler Healthcare Center
www.averamckennan.org
Tyler, MN

Wheaton Community Hospital
www.wheatonhealthcare.org
Wheaton, MN



www.patientchoicehealthcare.com

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